Maximising Your Investment Potential:

Understanding Financial Opportunities and Key Considerations for Your Project

Starting at 10:30!

CIRCULAR INVESTMENT READINESS NETWORK

Join us here!









IN COLLABORATION WITH:



CIRCULAR INVESTMENT READINESS NETWORK

Maximising Your Investment Potential:

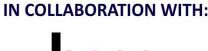
Understanding Financial Opportunities and Key Considerations for Your Project

27.06.2024









Agenda

10:30 Welcome and introduction

10:40 Key Considerations for Project Owners to Attract Investors:

A Comprehensive Checklist

10:50 Exploring Financial Opportunities for your Circular Project

11:00 Practical Tools from Hoop Project to unlock investments

11:20 Success stories: Chi Impact

11:50 Closing and Next Steps





Afternoon Session

13:00 HOOP circular valuation tools for enhancing project bankability

14:00 Key considerations for public-private cooperation: stimulating competitiveness in innovation

15:00 Entrepreneurs and public investors in dialogue: assessing the state of the art to prepare viable bioeconomy investment plan in Porto

15:45 Closing Remarks





Housekeeping



The webinar will last 1.5 hours



Questions can be asked in the chat or during our Q&A slot









Introduction to PDAs



Developers of new circular solutions often face several challenges and barriers that hinder their progress in making circularity a reality (e.g. regulatory issues, market, investment/financial difficulties).



PDA is a tool to help overcome challenges and barriers that hinder the investment into circular projects.



Our projects help local and regional circular economy projects from across Europe become investment-ready and access financial resources.





What is the Circular Investment Readiness Network about?



Joint initiative

With joined forces we are developing a shared community of practice - bringing more circular projects together and reaching a wider EU network of stakeholders.

CircularInvest consortium









DEFINITE-CCRI consortium















CIRCULAR INVESTMENT READINESS NETWORK

Purpose

Supporting circular economy projects in **overcoming challenges** related to development and investment readiness.

How?

- Sharing best practices and insights on attracting investment to circular projects.
- Fostering collaboration among projects, industry experts, leaders, companies, and change-makers across Europe and associated countries.







Join our Community of Practice!

- Attend our upcoming sessions, learn about how to Pitch your project to investors and a summary of learnings from DEFINITE-CCRI!
- Be part of our **LinkedIn Page** to be up-to date with all events.
- Interact with other stakeholders, such as project owners, investors and circularity experts.











3rd call for CircularInvest is now open!



The 3rd Call is open now and will close on 13 September 2024

https://www.circularinvest.eu/











HOOP at a glance

3rd HOOP Circular Investors Day

Elisa Gambuzzi

elisa.gambuzzi@cetenma.es

What's HOOP?

Ott 2020

Jun 24 Sep 2024

8 Lighthouse cities & regions: the HOOP demonstrators

HOOP Network of cities & regions











17 biowaste valorization routes



Project Development Assistance (PDA)



Stakeholder engagement



口

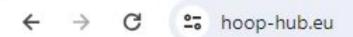








■ Virtual Academy

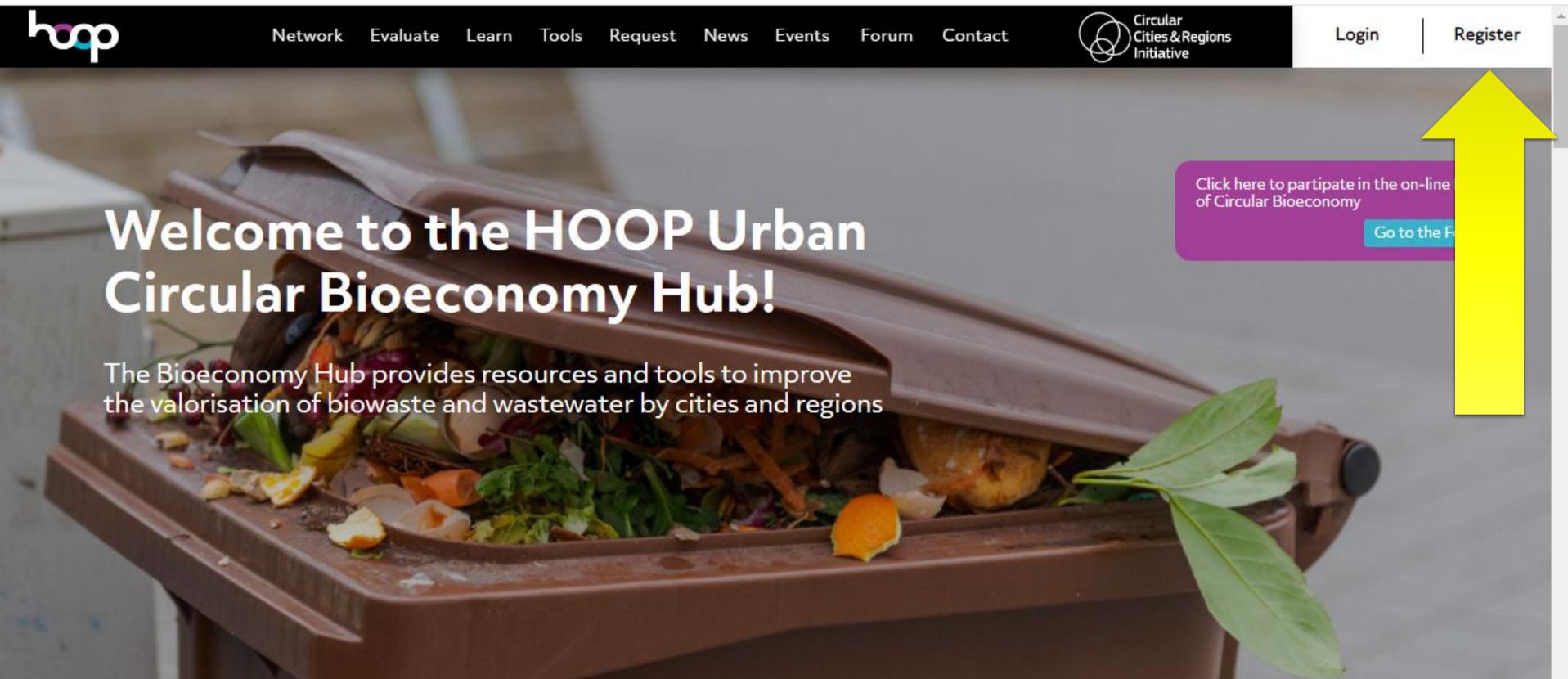
















HOOP PDA, a unique approach

Idenfity a feasible Project

and

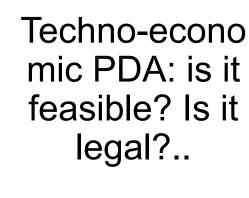
Provide the needed capital

Stakeholder engagement

Where do we get the money from? Funds? Private capital?

Etc...

Know the city and region, select technologies



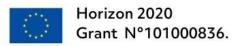
Business models and plans: custumers? Selling volumen, etc..





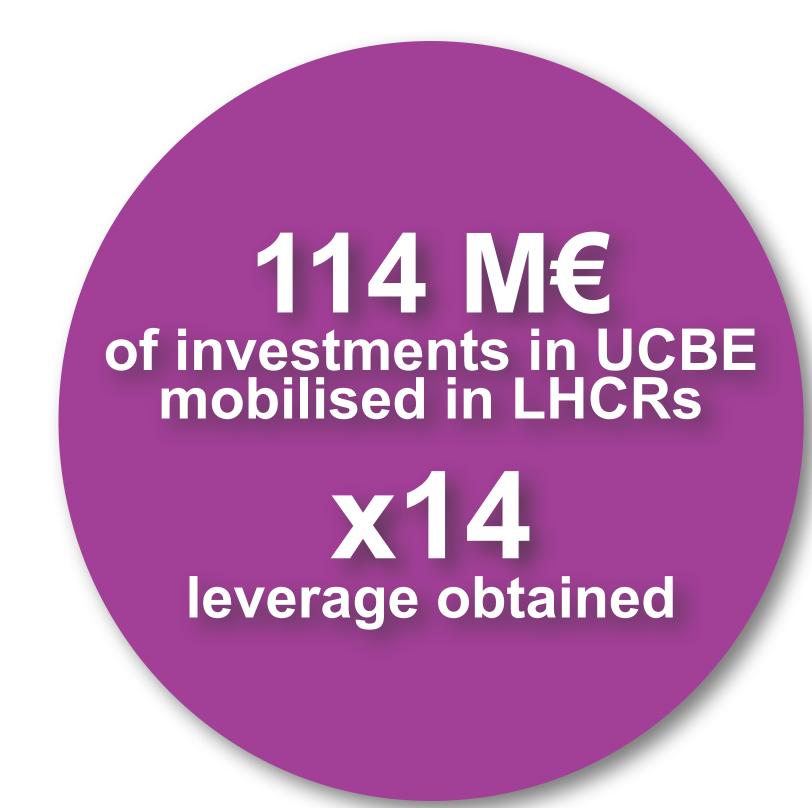




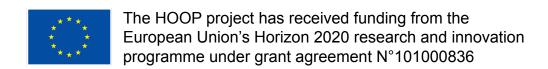


The HOOP Impact!

- 18 UCBE investment Projects identified
- 12 UCBE investment Projects ongoing
- 25 Technologies evaluated
- 37 Technical & 11 Environmental studies
- >50 Reports & Manuals elaborated
- 7 UCBE evaluation tools produced
- 33 Biowaste Clubs
- 758 Stakeholders engaged
- 3 OMC processes (1 in preparation)
- 30 Webinars on UCBE
- 2 Policy Conferences
- 4 Study Tours (1 upcoming)
- >110 Members in the HOOP Network









Thank you very much for your attention!

Elisa Gambuzzi

elisa.gambuzzi@cetenma.es









What is the purpose of today's session?





Objectives

The session aims to provide a clear overview of the **various financing avenues** available to your circular projects.



- Gain a deep understanding of financial opportunities for circular projects.
- Learn how to make your project investment-ready.
- Network with like-minded professionals and potential investors.
- Be **inspired** by successful case studies.

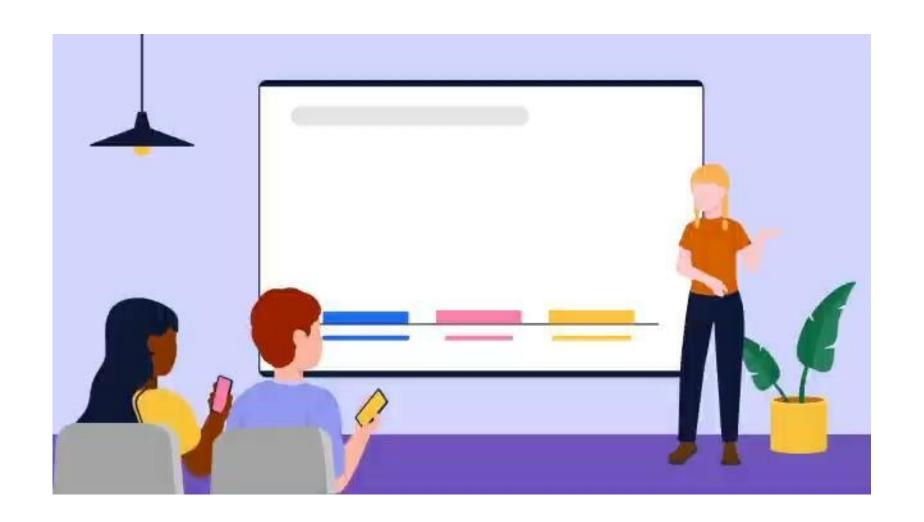




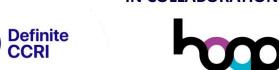
Now it's your turn!

- Take your phone or open a new tab on your browser
- Go to <u>www.menti.com</u>
- Insert the code: **7817 7165**









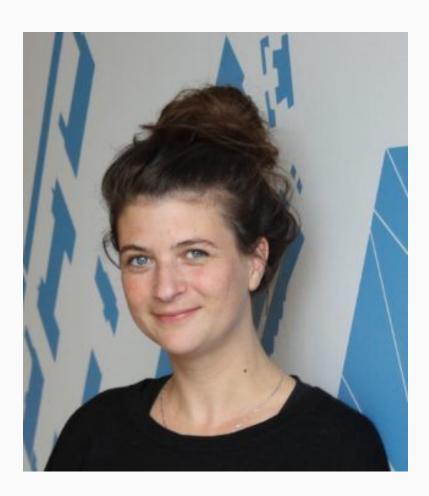
What are your main challenges to combat when looking for investments for your circular project/business?

Mentimeter code: 7817 7165





Key Considerations for Project Owners to Attract Investors: <u>A Comprehensive Checklist</u>



Elisa Achterberg

Co-Founder

Circular Finance Lab

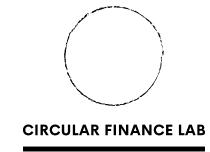






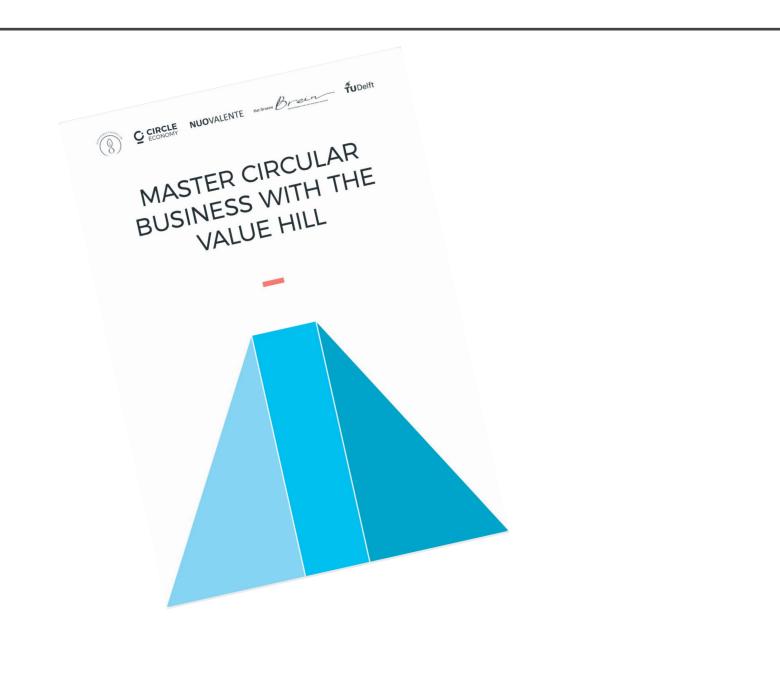
TODAY

- Circular Financing 101,
- The 7 circular revenue models and why they are difficult to finance,
- → Why financing does not follow with a solid business case,
- The 6 steps that lead to a financeable circular company,
- → One technique with which you can organize your circular value chain and spread risks and returns,
- → Why this makes it easier to finance the growth of your company!





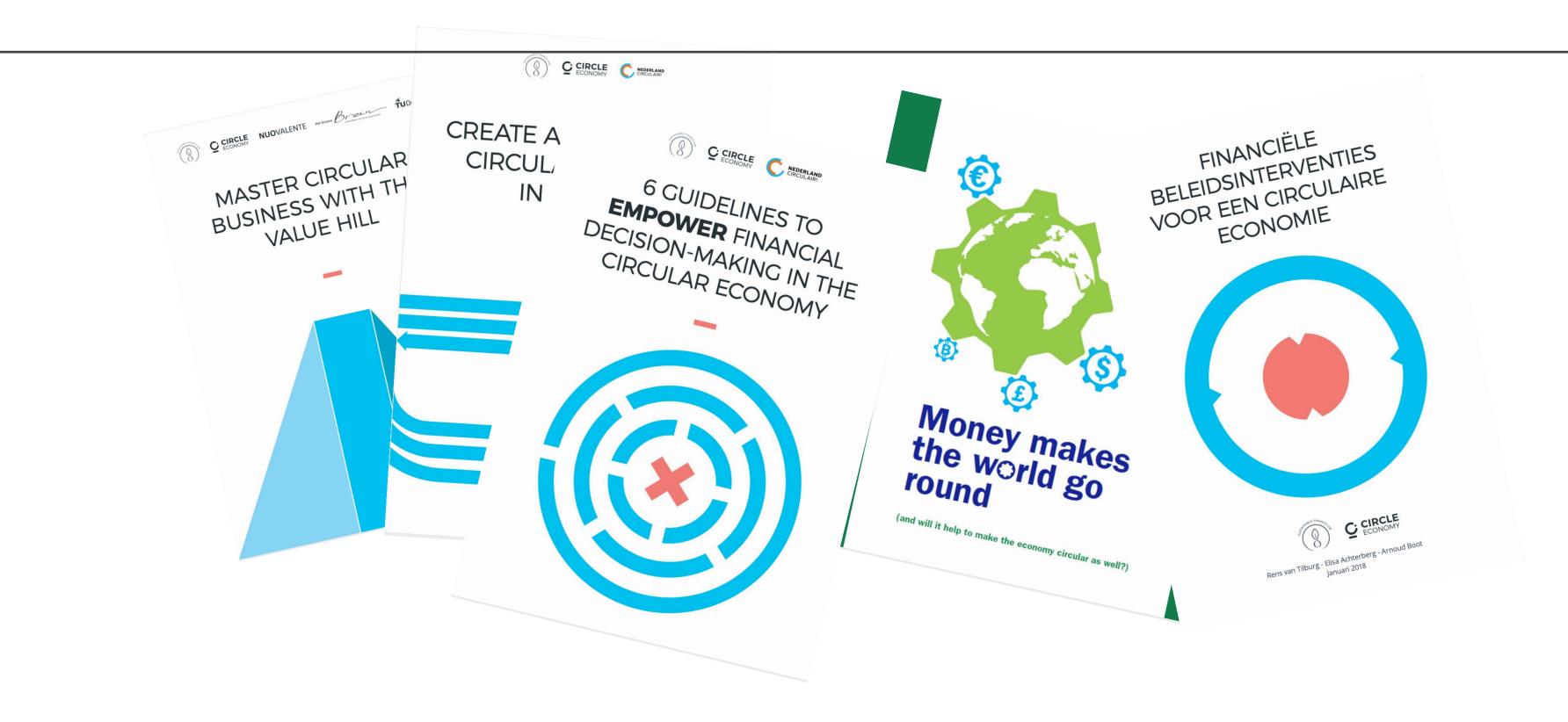




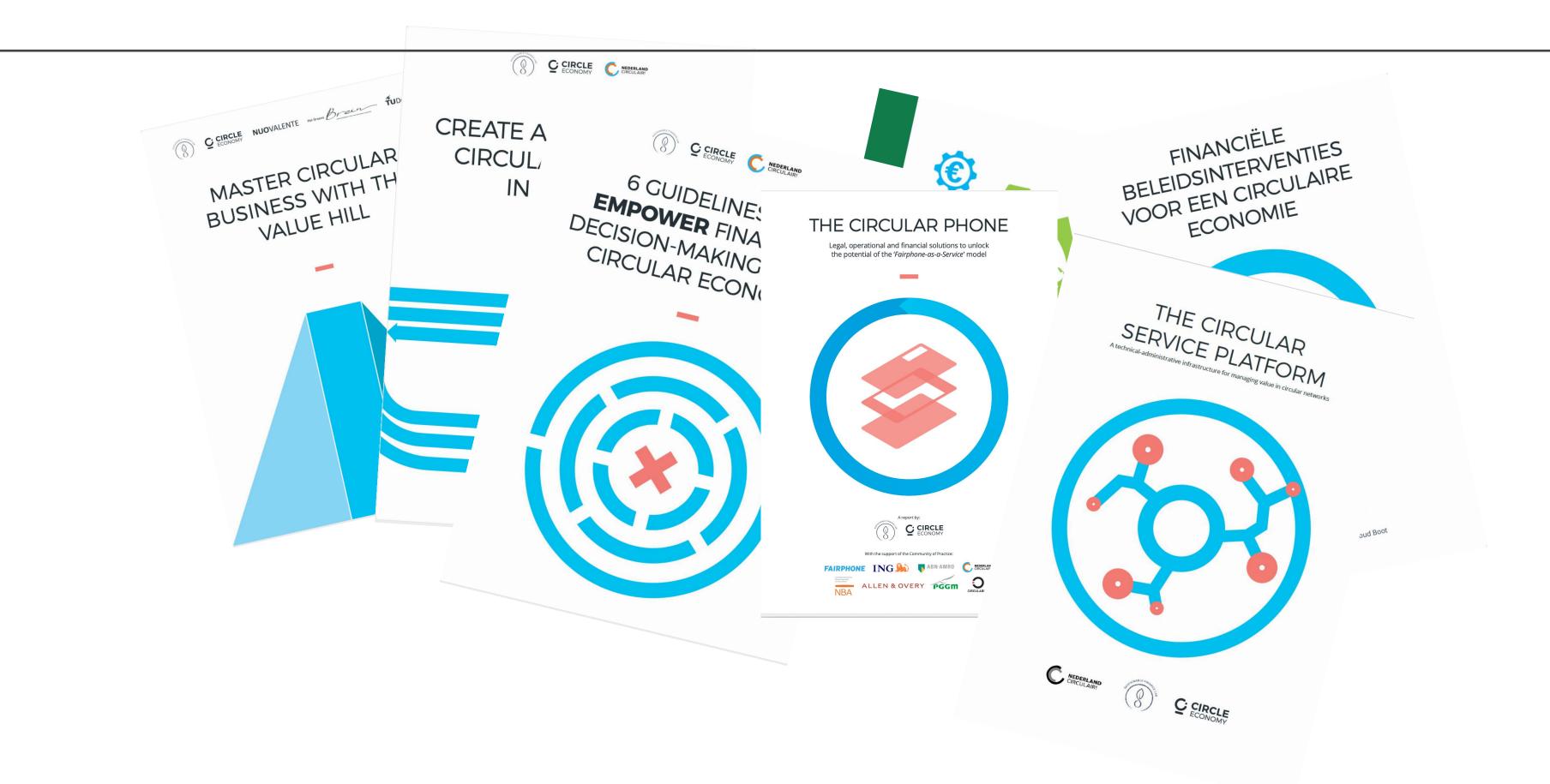






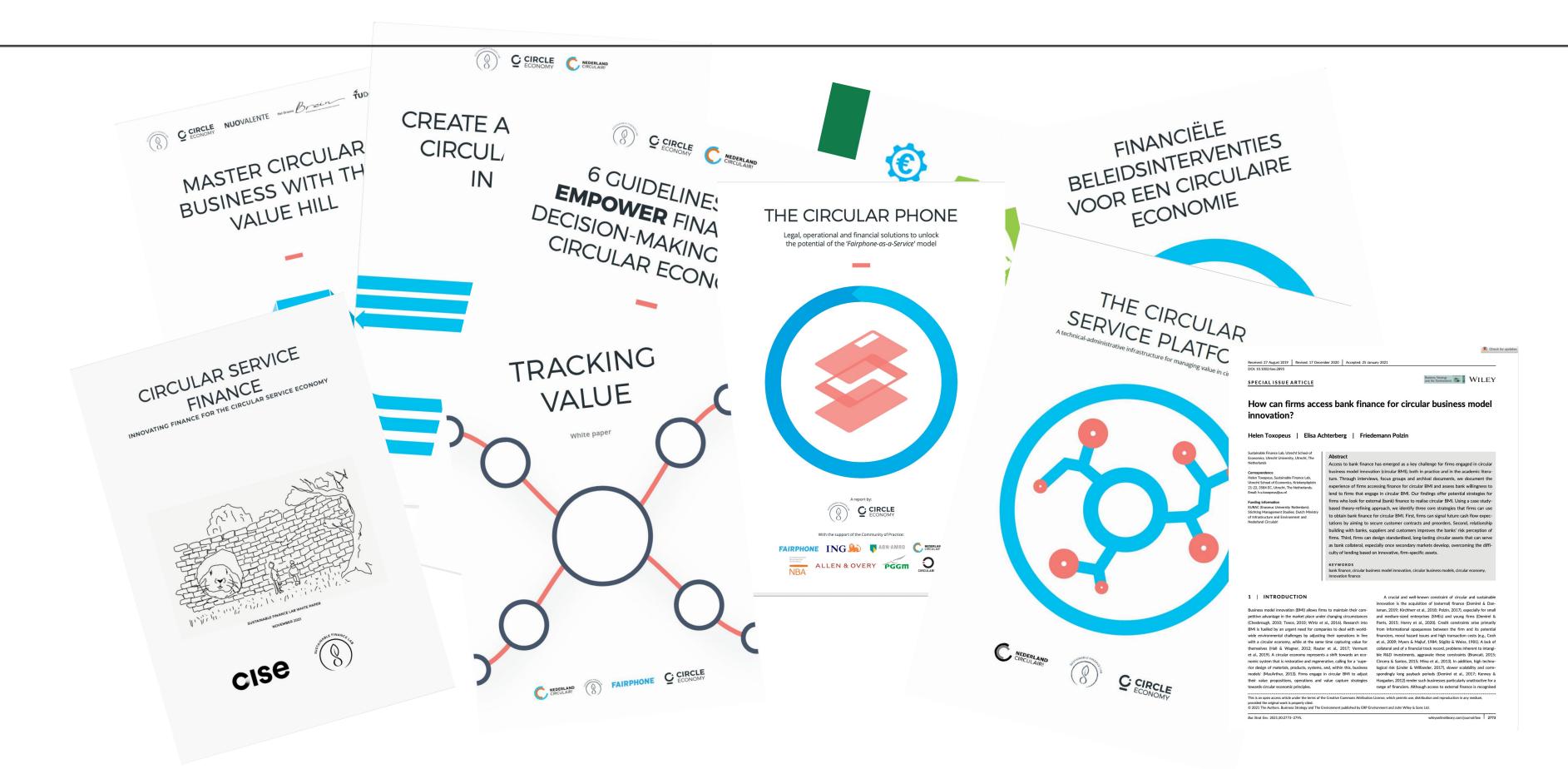






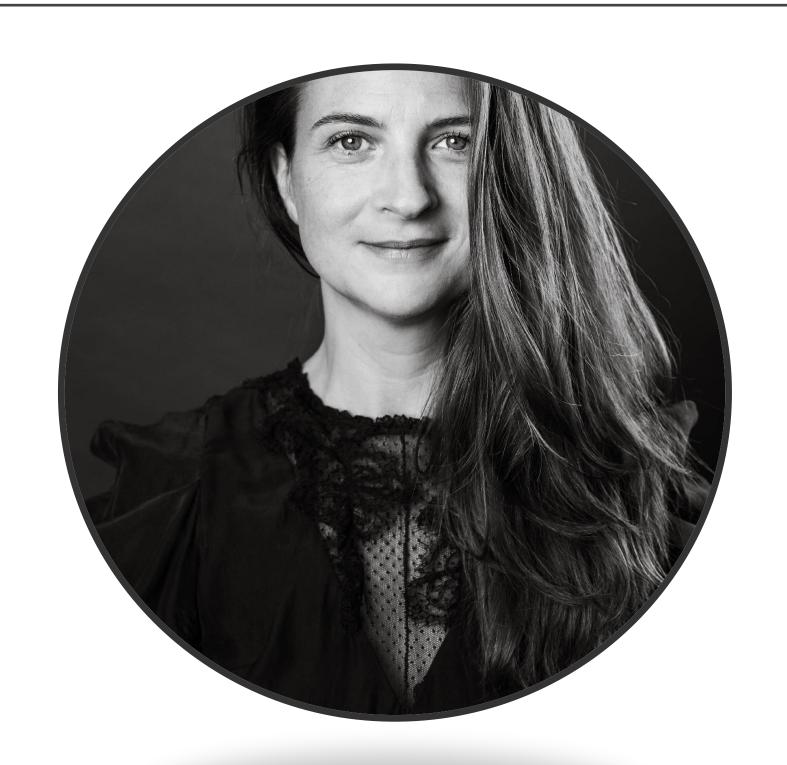








YES YES WE NOW KNOW ENOUGH: LET'S SOLVE THE PROBLEM!



Elisa Achterberg *Multi-passionate entrepreneur*

- + Founder Circular Finance Lab
- + Co-founder CiSe Network
- + Project Office Kopgroep Circulair Financieren

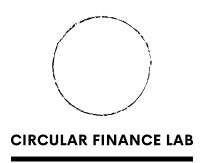
MSc in Econometrics I Risk Management



FINANCING 101

Equity = investor provides capital in exchange for a share in the company (part of the ownership). For example, venture capital for unproven, untested technology. Impact investors invest in circular companies that realize returns and make a demonstrable impact.

<u>**Debt**</u> = loan incl. interest, bank loan, crowdfunding, lease, impact loan



THROUGH THE EYES OF THE FINANCER | Impact investor



Through the eyes of the impact investor

An impact investor invests in companies and projects where impact and earning capacity go hand in hand and will strive to make that impact transparent, measure it and assess it.

In the absence of historical figures, an impact investor mainly looks at qualitative aspects:

- What <u>problem</u> does the company solve? Is this a painkiller (really necessary) or a vitamin (nice-to-have)?
- > What is the <u>positive impact</u> on people & the environment?

- > Entrepreneur & team: Is the right entrepreneurial DNA present, vision
- > Business model: scalable, competitive edge
- Market: Is there already a market or does this still need to be developed? Can the company demonstrate a positive track record?

Financial figures that are available and forecasts for at least 3 years in the future will always be requested. The assumptions behind the forecasts are particularly interesting for the impact investor.

An impact investor usually invests with equity and in some cases a (convertible) loan is provided.

THROUGH THE EYES OF THE FINANCER | Banker



Through the eyes of the banker

A banker mainly looks at:

- > What kind of company is it and what is the company's financial position?
 - Type of company
 - Management competencies
 - Financial health check:
 - a. EBITDA (what is the turnover after deduction of costs?)
 - b. Solvency (can the company meet its obligations in the long term?)
 - c. Liquidity (can the company meet its obligations in the short term?)

- d. Profitability (what is the (expected) profitability?)
- e. How is the company financed now?
- > What do I need to finance? Will I get my loan repaid?
 - What is the revenue model? What is the company's track record? What are the historical turnover figures?
 - What is the forecast of future cash flow? And how realistic are those forecasts?
- Collateral: What is the underlying product? Is this product suitable as collateral? Or can comfort be obtained from pledging debtors (rights from PaaS contracts)?

> Phase of the business: A banker typically finances when a product is on the market and you are growing (scale-up) and finances its further development.

A banker provides debt (a loan). Ideally, with investors (equity) already on board (Private Equity/Venture Capital/Strategist), sometimes in combination with other debt capital, or government-guaranteed instruments, and sometimes on the basis of achieving *milestones*. The financing is then made available in parts when a milestone is achieved.

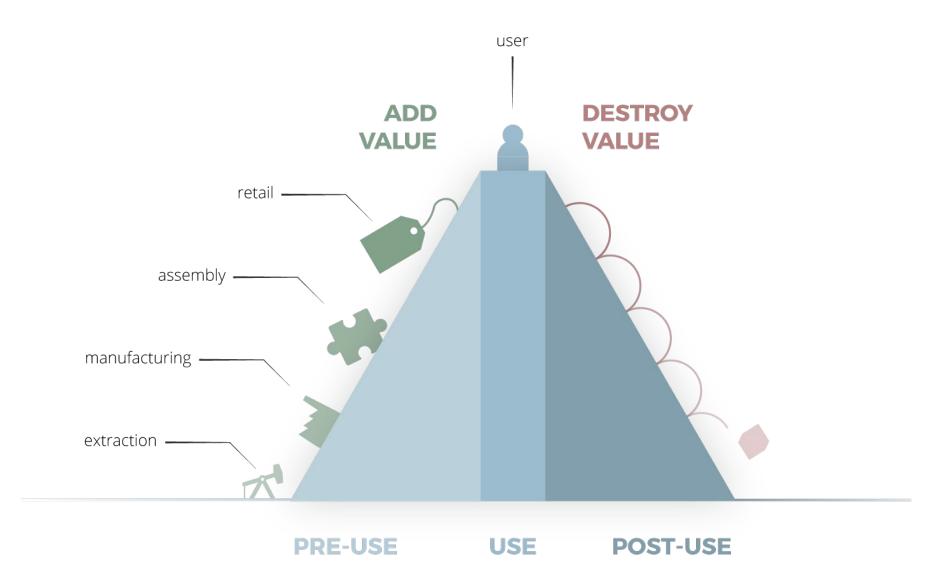
But if your business case is solid, financing follows automatically, right?

But if your business case is solid, financing follows automatically, right?

Work to be done:

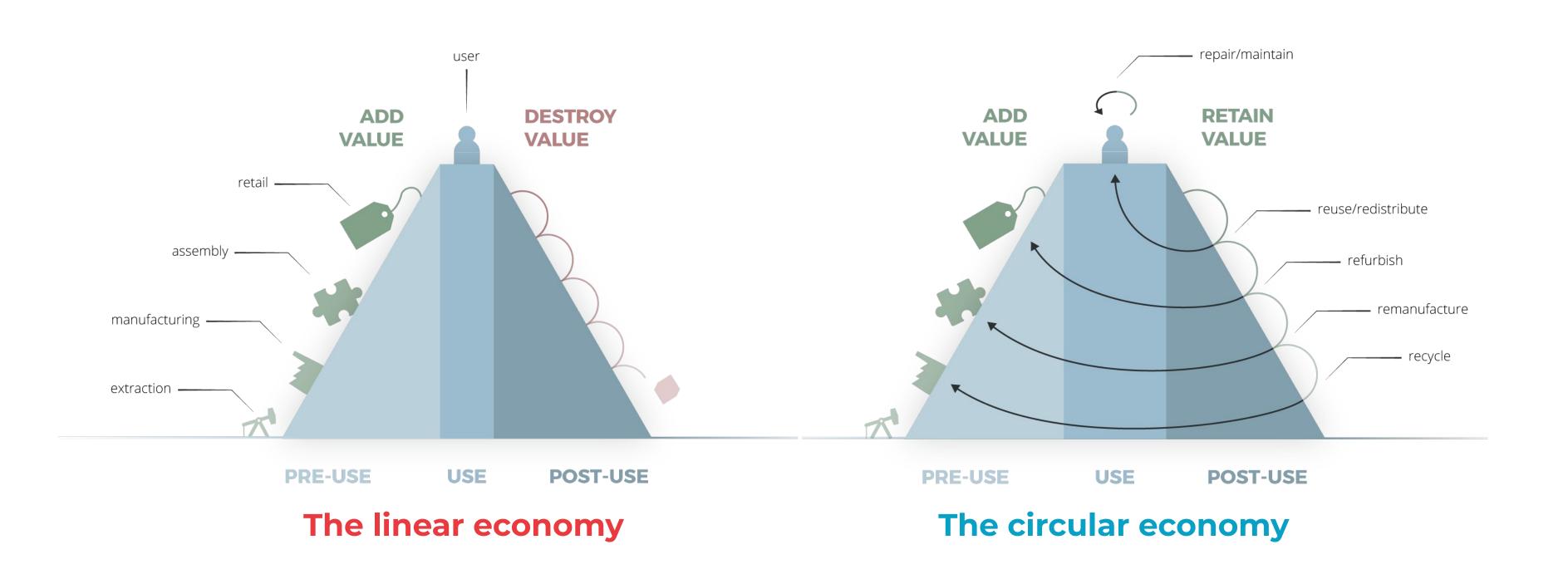
- Entrepreneurs: know how to present their (financial) value to help financiers understand the circular economy in their own language.
- Financiers: adapt by developing financial instruments and risk models that better estimate value and risks!

WHAT IS CIRCULAR BUSINESS?

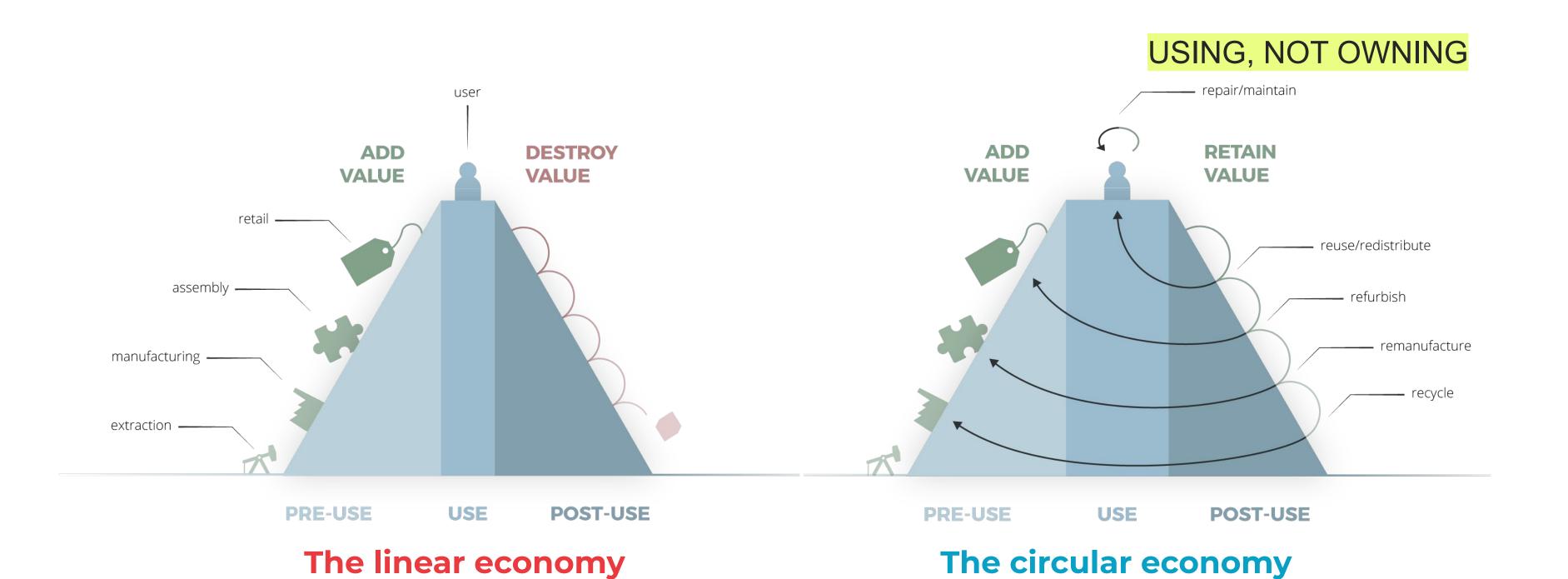


The linear economy

WHAT IS CIRCULAR BUSINESS?



WHAT IS CIRCULAR BUSINESS?



STOP. #Refuse.

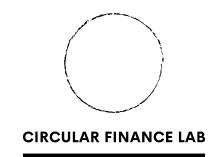
Do we really need what you offer or want to offer? Does it really add something that improves our lives, that is innovative, that really makes a difference?

CIRCULAR REVENUE MODELS

Ordered from most circular to least circular

- <u>1 Functional result ('clean laundry')</u>
- <u>2 Pay-per-use ('pay-per-wash')</u>
- 3 Product pooling ('merging laundry')
- 4 Renting/Sharing ('laundromat')
- <u>5 Lease ('periodic fee own machine')</u>
- 6 Sell and buyback ('deposit')
- 7 Sale (of a circular product)

NB: A revenue model in itself is not circular or linear, but influences responsibilities and can provide incentives for circular behavior.



CIRCULAR REVENUE MODELS

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Difficult to finance!

"Unprofitable top"



Tough tough tough...

PREFINANCING ASSETS

- High working capital requirements
- Blown up **balance sheets** as those assets stay on their balance sheets for a long time

COLLATERAL VALUE

- Circular products are often of low collateral value (for example smartphones, washing machines or mopeds)
- Difficult to estimate residual value

OPERATIONAL RISK

- Perceived as high as **cash flows** come in on a usage /periodic basis, sometimes even per minute, and are therefore **uncertain**. Contracts can be very **flexible** with rather short notice period
- Etc etc etc



Tough tough tough...

>> Financiers are looking with a linear lense....!



Kopgroep Circulair
Financieren

Circular Risk Scorecard

>> Link to the <u>Circular risk Scorecard</u>

FAIRPHONE

From a circular product to a circular revenue model

FAIRPHONE



A circular telephone, now what?

- How do you remain owner and earn money by extending the lifespan?
- How do you build a PaaS business case?



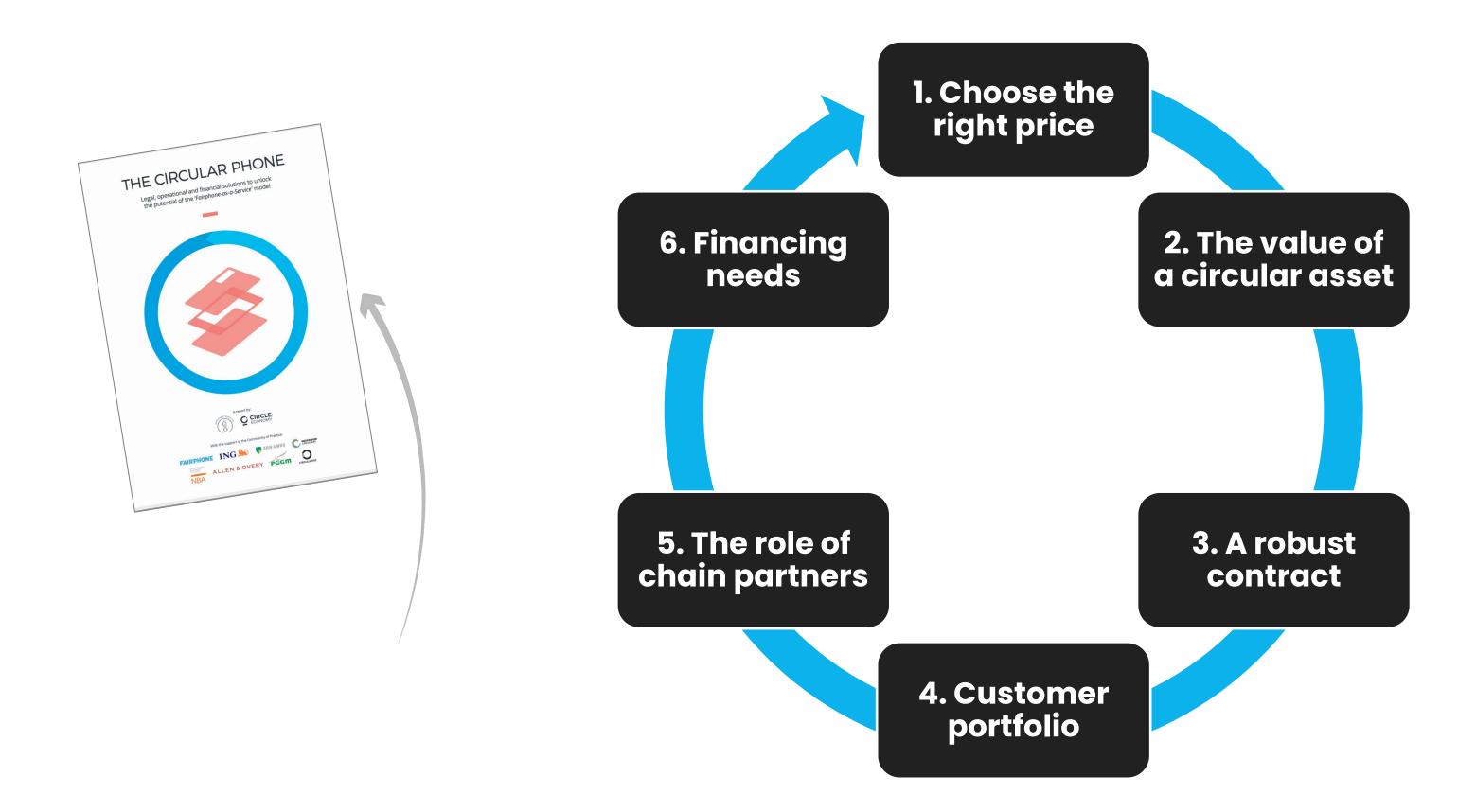








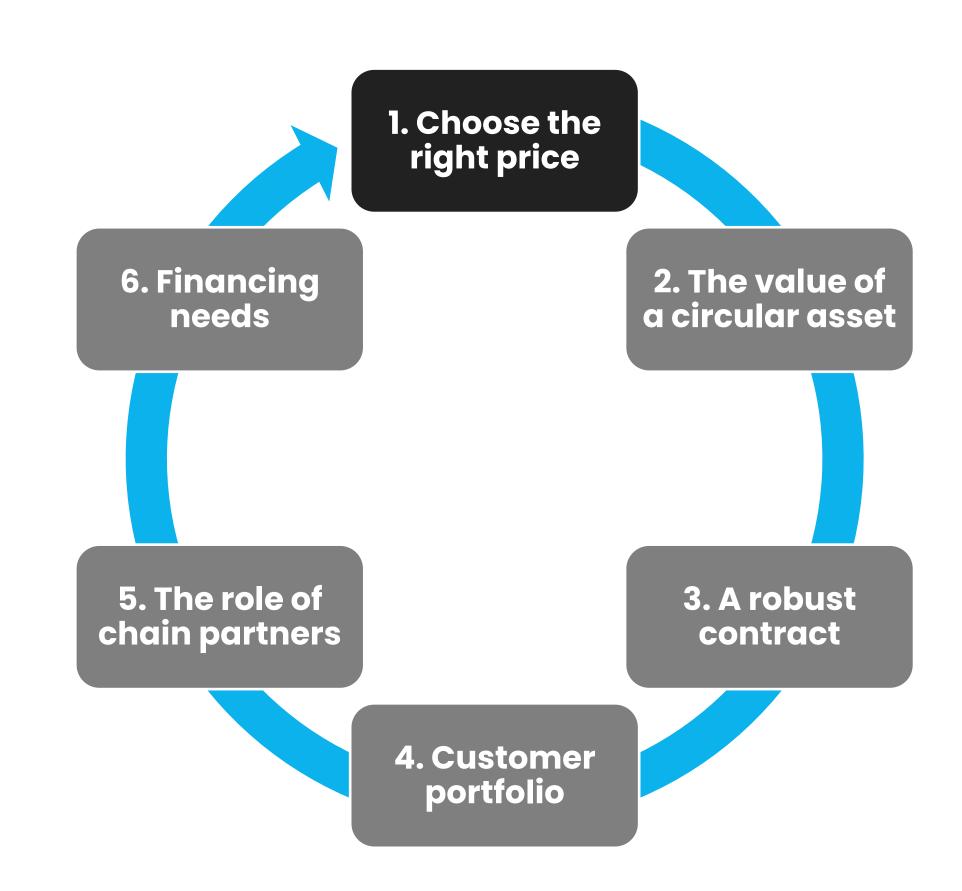
FAIRPHONE | A bankable business case



FAIRPHONE | Choose the right price

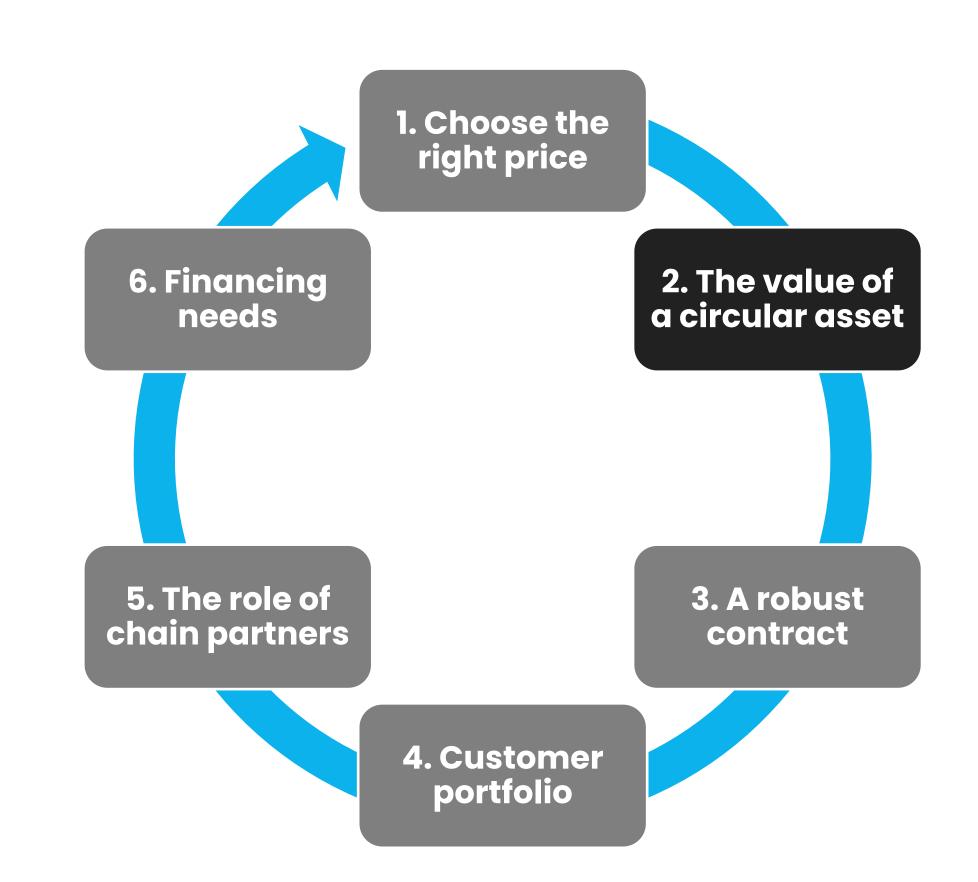


- A low price is not cheap!
- Show hidden costs!
- Capitalize on value between economic/technical lifespan
- Scenarios: costs, reuse



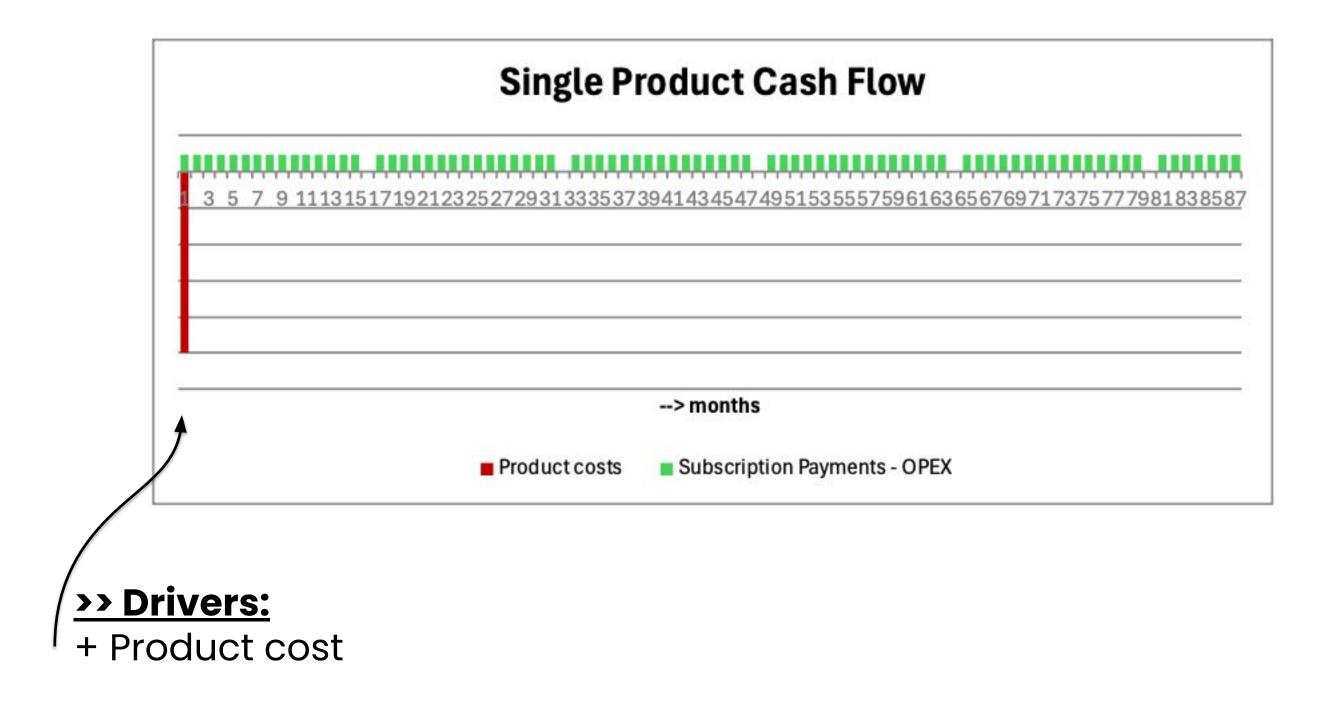
FAIRPHONE | Asset value

- Lease versus circular service
- + Increase the market value of your product through buyback or take-back guarantees with chain partners
- + Increase your market value through circularity of the asset (possibility of upgrades, adaptability, ease of repair, modularity)
- + Increase the comfort of financiers by <u>'remarketing' the</u>
 <u>product in a new contract</u> and ensuring that products stand still for as short a time as possible between two contracts.



!
ATENCIÓN
ATENCIÓN
ATTENZION
E
LET OP!

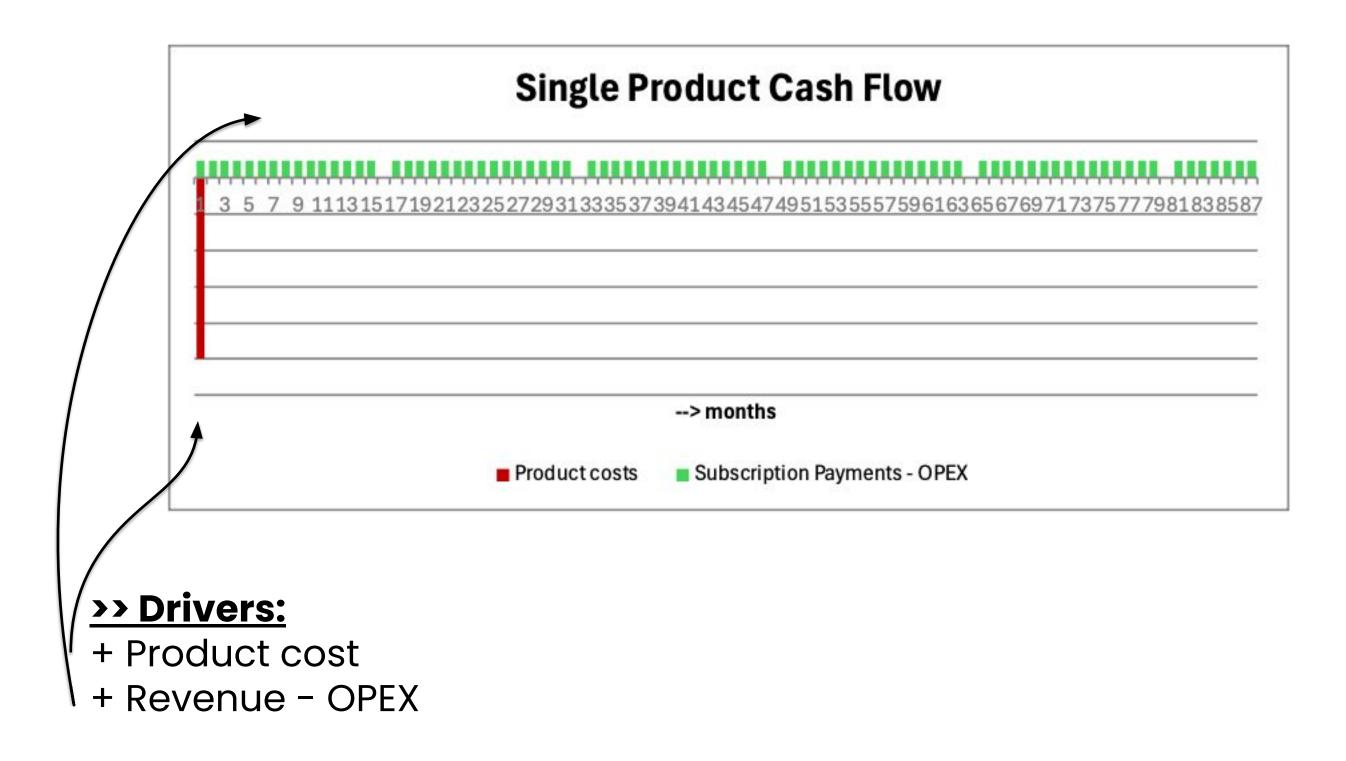
KEY INSIGHT: "Cashflow generating capacity" of your product!



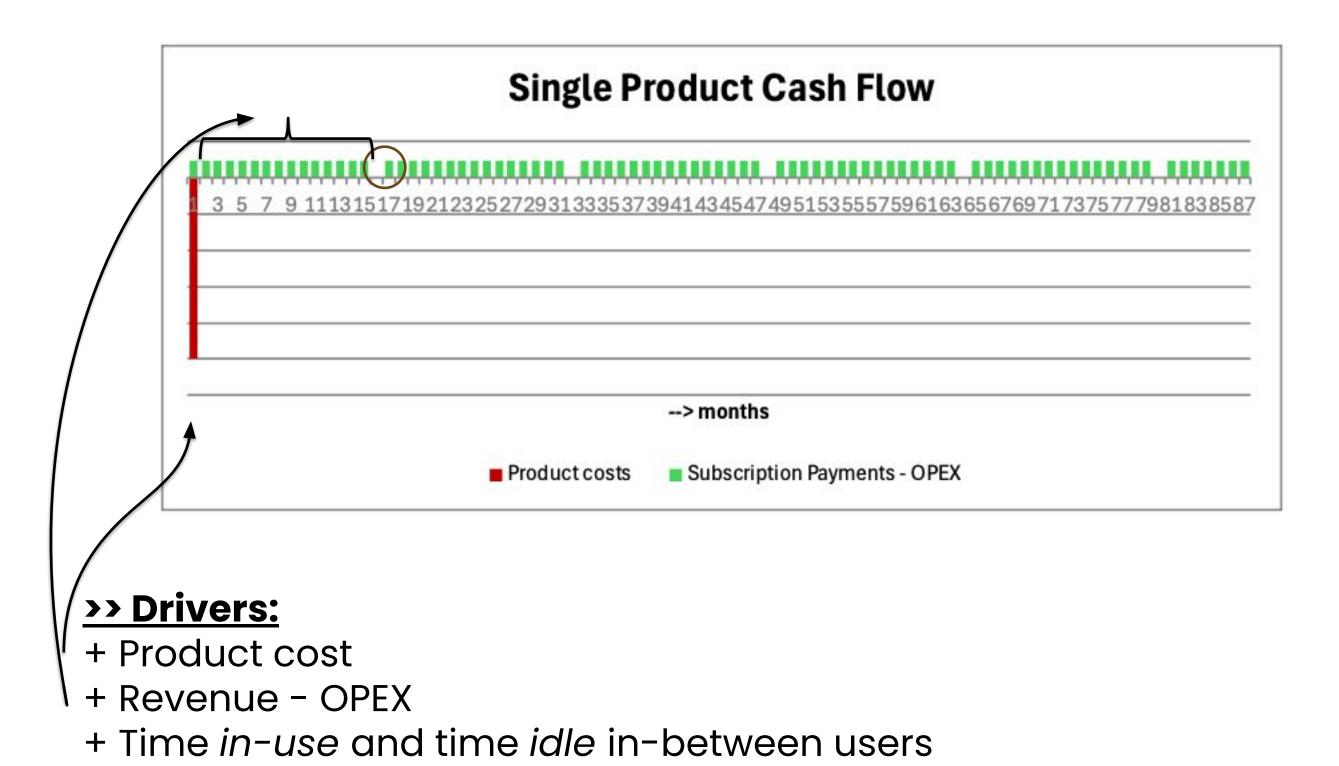
Intervalue is not in the 'sales' (=linear!)

But in the cash flows that your product can continue to generate in the long term!

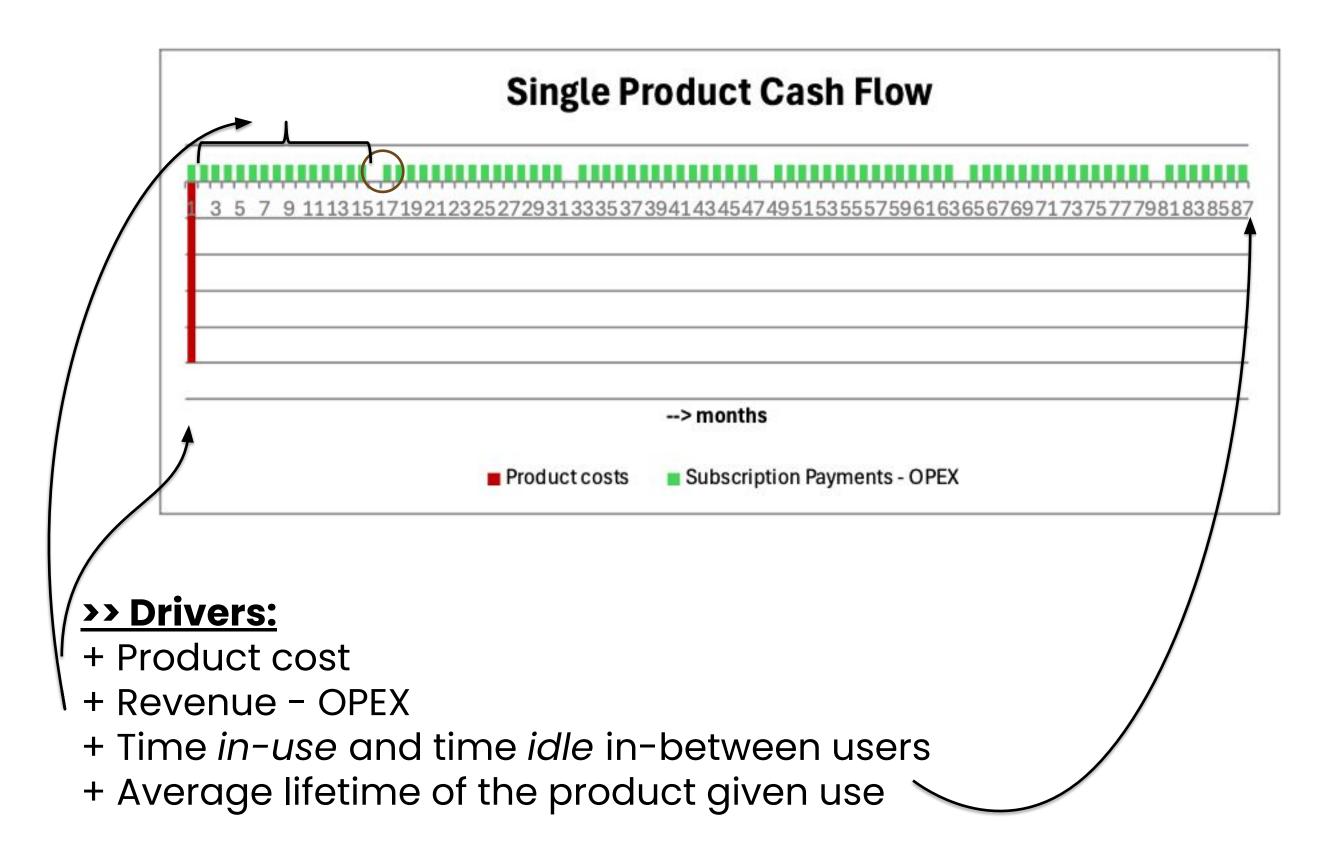
KEY INSIGHT: "Cashflow generating capacity" of your product!



KEY INSIGHT: "Cashflow generating capacity" of your product!



BELANGRIJKSTE INZICHT: "Cashflow generating capacity" van de fiets!



FAIRPHONE | A robust contract

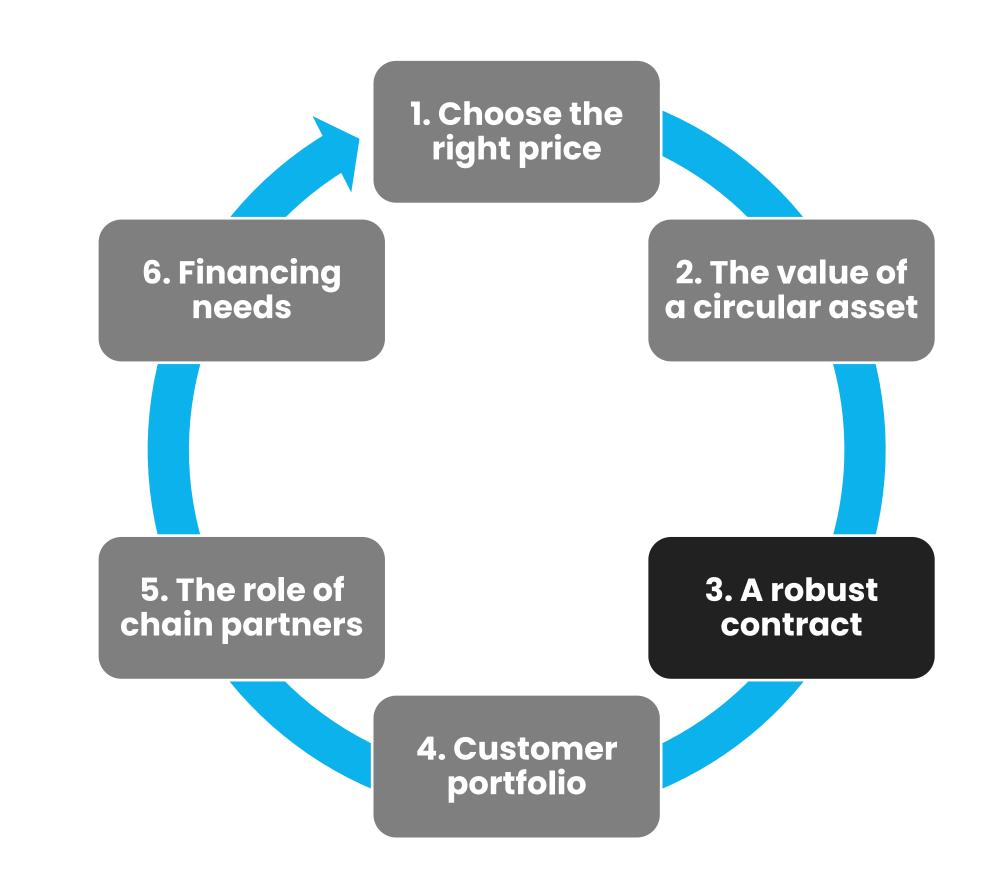


Download het contact template

https://circularfinancelab.nl/wp-content/ uploads/2023/01/Template-Circular-Servi ces-Contract.pdf

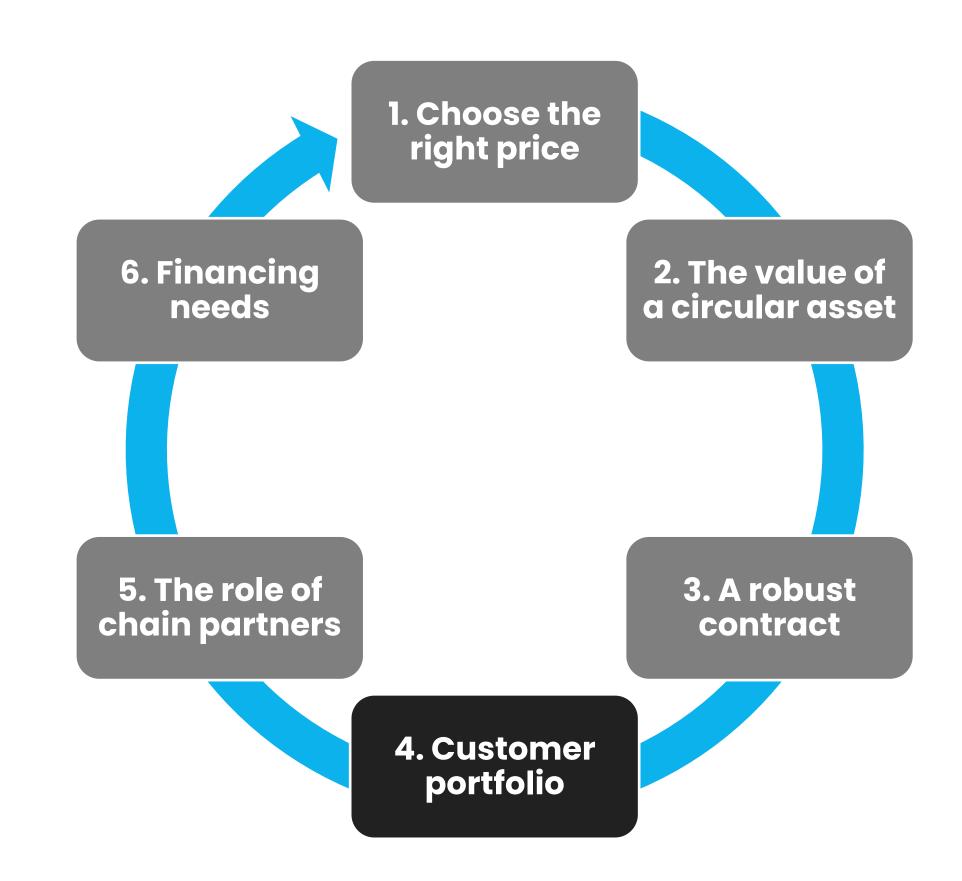
The contract can be an important instrument to stabilize cash flows

Choices:
flexibility,
Incentives for contract
continuation and other clauses
that influence the quality and
stability of the cash flows

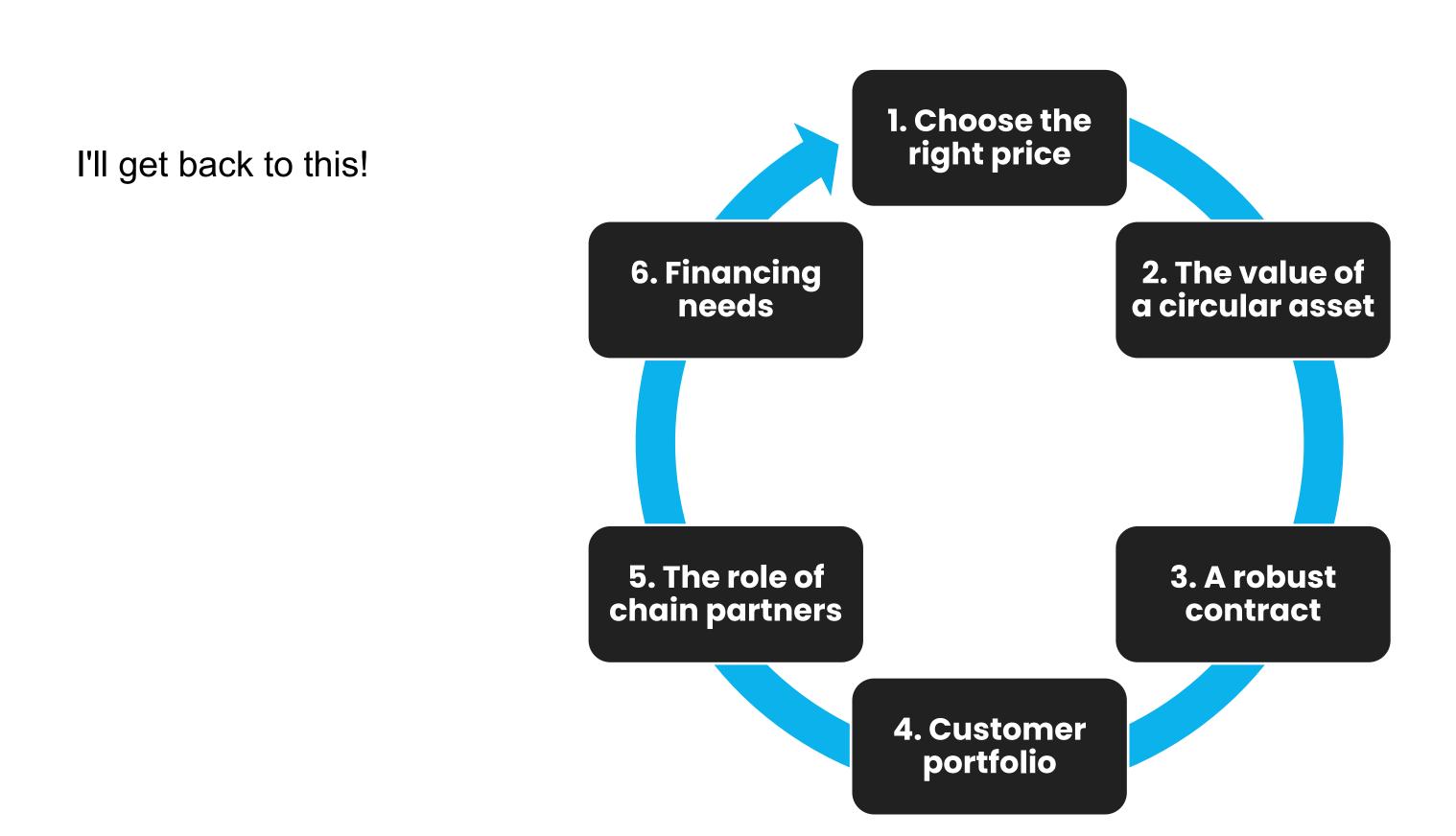


FAIRPHONE | Customer portfolio

- + Ensure diversification: concentration is a risk
- + Make sure you have insight into the **creditworthiness** of your customers.
- + Encourage good payment behavior by, for example, a deposit or a down payment.

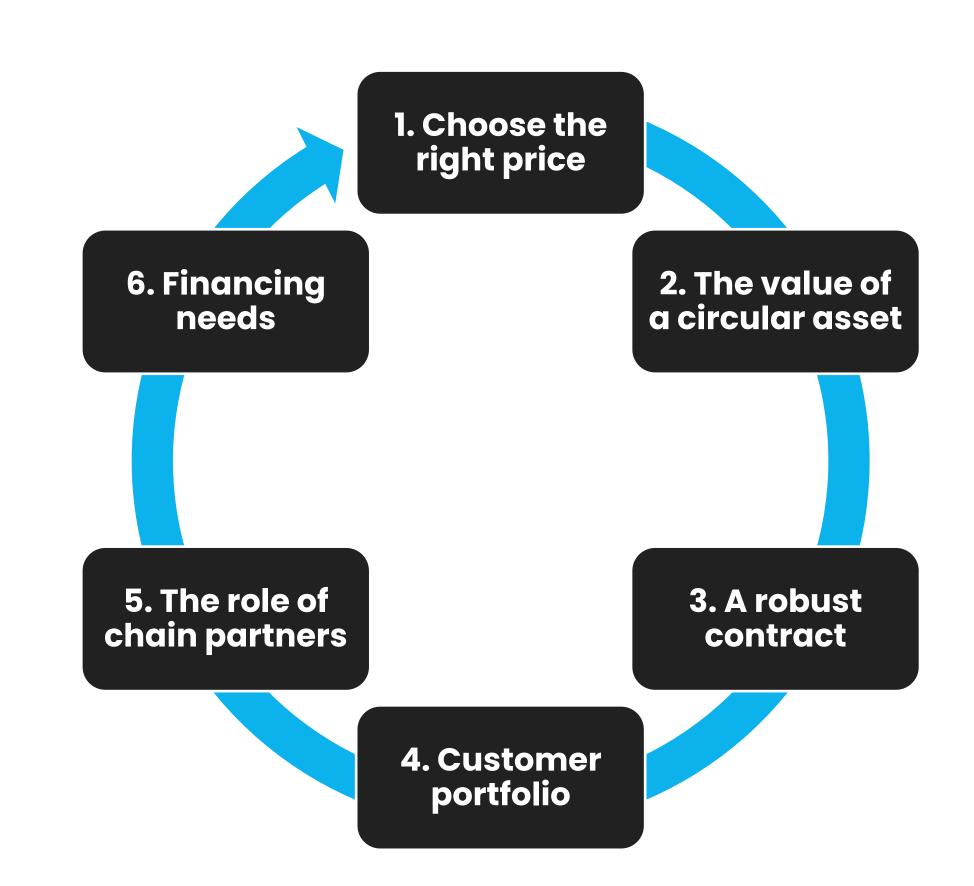


FAIRPHONE | chain partners



FAIRPHONE | Financing needs

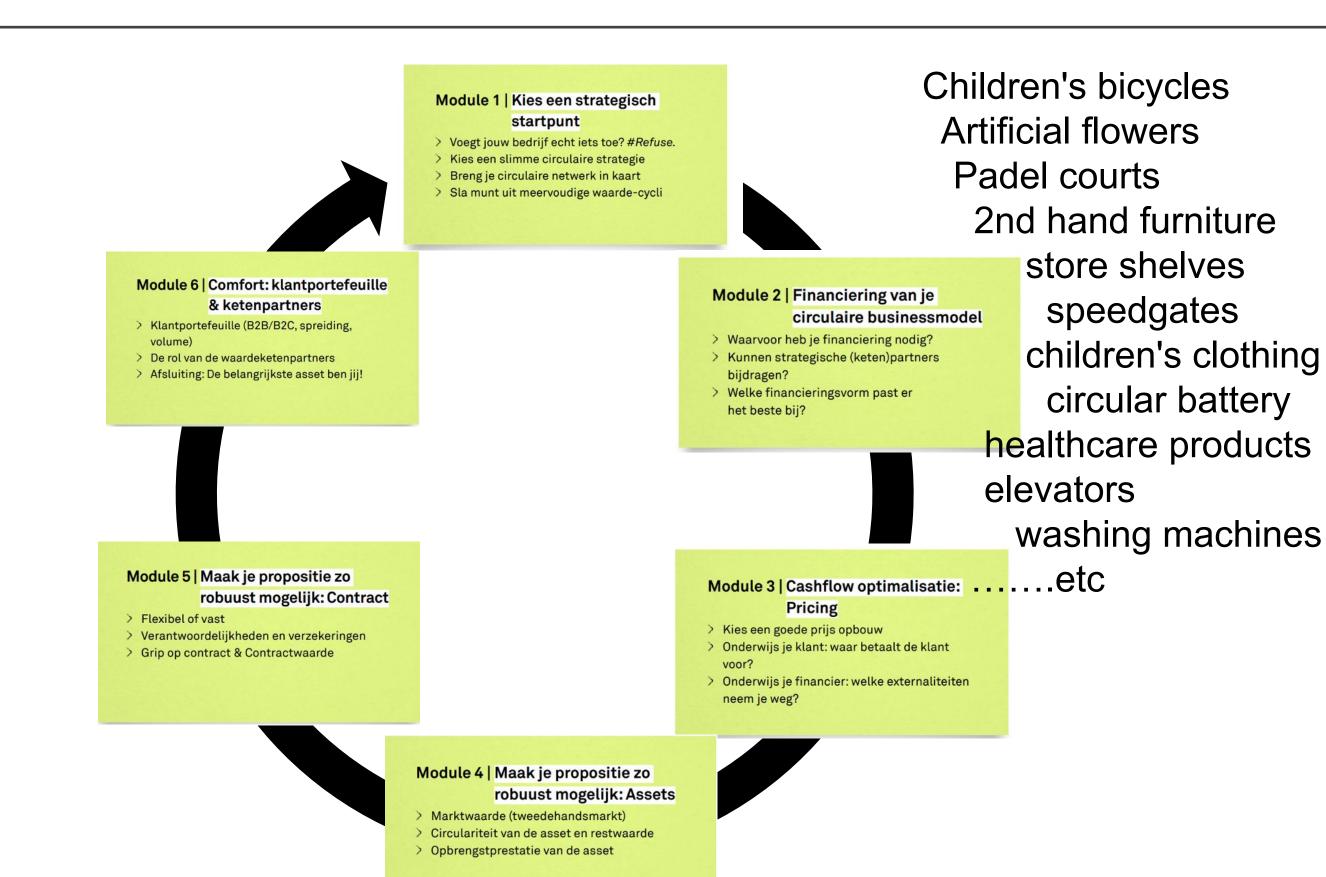
- Reward caring users!
- Make (self-)repair easy, reduce your costs
- With used parts you reduce the costs required for new parts.
- Make your financing needs concrete!



6-WEEK ONLINE FIT FOR FINANCE TRAINING

THE TRAINING

- + Make your circular PaaS proposition robust and financeable.
- Online materials & live coachings with experts from:
 ABN Amro Bank, Rabobank,
 DOEN Foundation, Fair
 Capital Partners, Allen &
 Overy, ROM Utrecht, Bikeflip,
 Fairphone, HTC Speedgates,
 Mitsubishi M-Use, Reflower,
 Tiny Library and Chainable.
- + Lifelong access to materials, upgrades and live coaching.



>> https://circularfinancelab.nl/services/fit-for-circular-finance-training/



The Pilot project: Swapfiets, Nowos and Vittoria



"In the short term there is no financial need, but in the long term there is. For swapfiets, one of the important lessons from the journey with the CCA (Coalition Circular Accounting) was:

- Integrating component-suppliers into the business model
- Focus on cash flow financing instead of looking at new depreciation models."



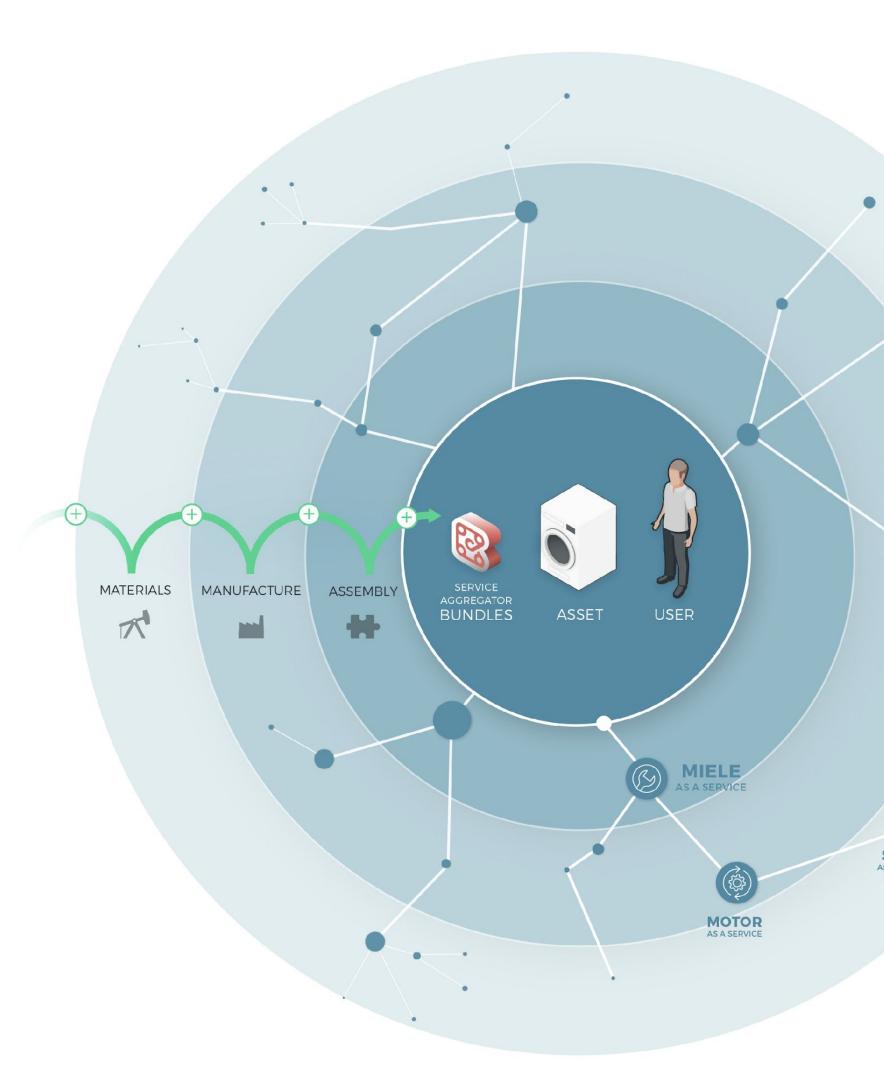
The circular chain is only as strong as its weakest link

Whether a product is suitable for maximum use depends largely on the quality and replaceability of its parts and thus on the entire chain.

Y

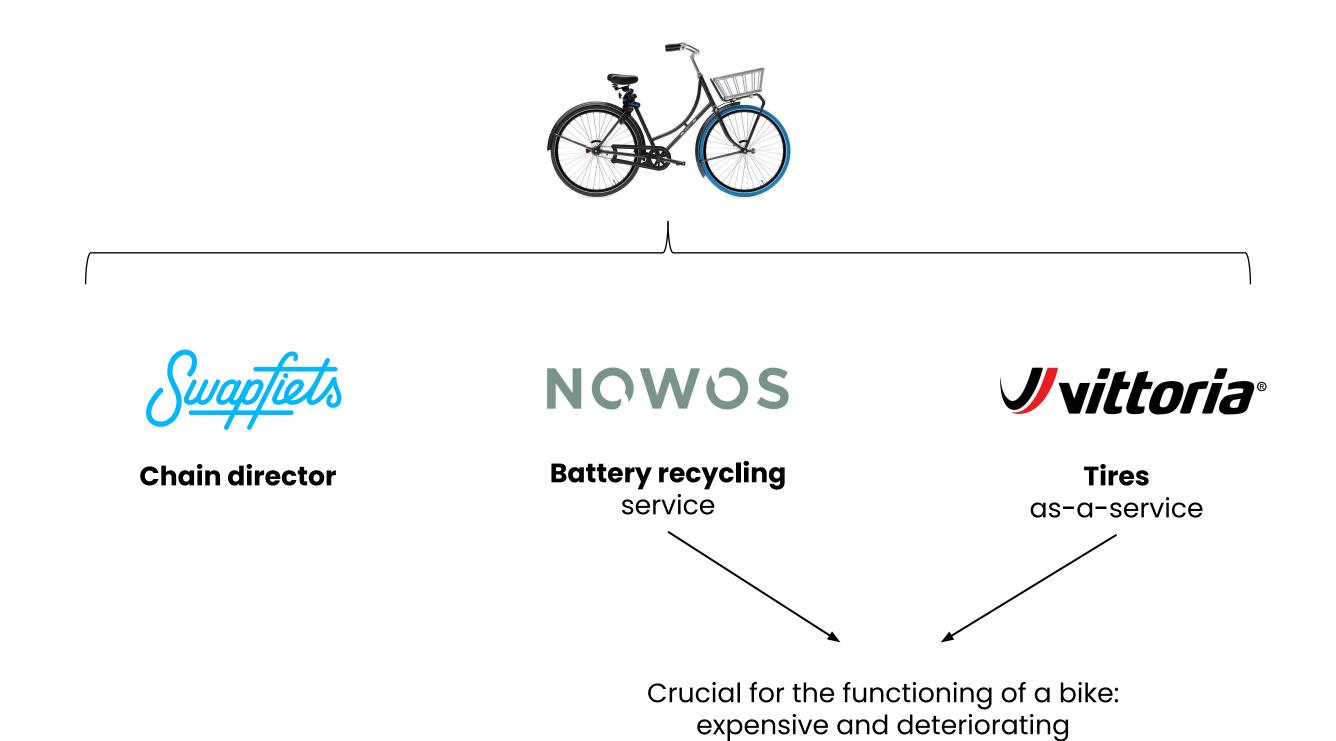
need long-term collective revenue model

CiSe Network makes chain collaboration **feasible**, **scalable** and **financeable**!





The Case: Swapfiets, Nowos and Vittoria



The process & insights: distribution of fees

Chain director

Battery recycling Tires
as-a-service as-a-service

Collaboratively sign the Cise Participation Agreement and Code of Conduct

In the Cise Participation Agreement

Code of Conduct is implemented to

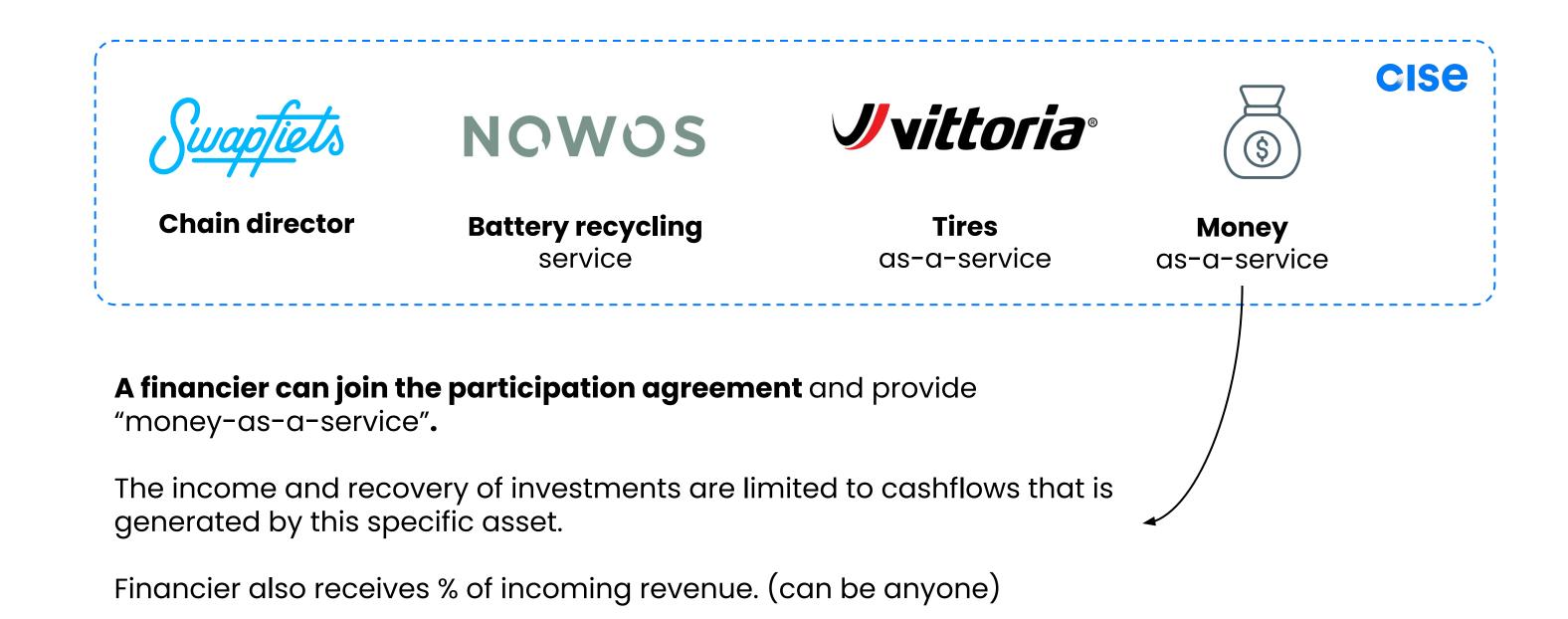
In the CiSe Participation Agreement, chain cooperation is not only agreed upon, but anchored into a **collective revenue model.**

Agreed is on distribution of every received euro: every service providers receives % of incoming revenue.

Code of Conduct is implemented to reach circularity goals

Finance: money-as-a-service

Typically **Project Finance** – adapted for circular chains



WHY IS IT EASIER TO FINANCE THIS WAY?

"Individual financing requests are often risky, a CiSe participation ensures distribution to a complete project", - Product-as-a-Service Expert Corporate Banking ABN AMRO Bank

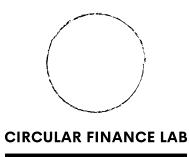


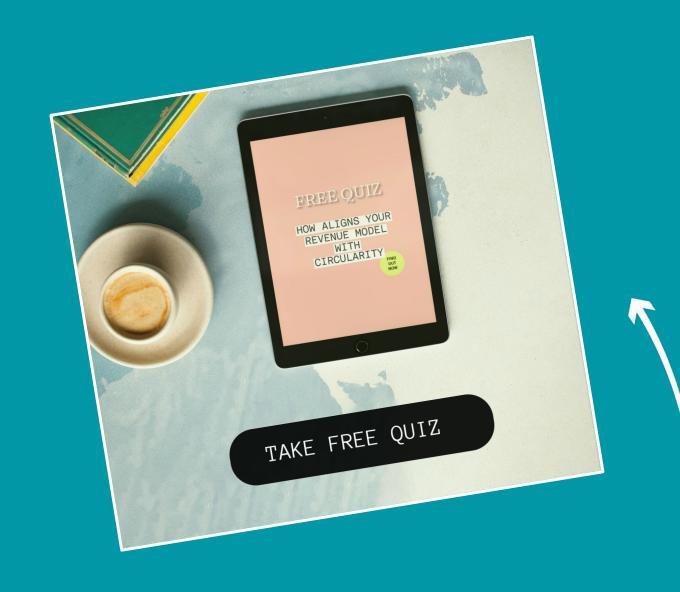
- "The risk profile of the project is lower, because the cash flows first flow into CiSe before flowing into the underlying business (lower credit risk)" – financing specialist Rabobank,
- "Financing is provided directly on the product/project, which means the collateral position is strong" – financing specialist Rabobank,
- However, this requires another perspective vous shift your focus from one company to a collaboration of companies.



TODAY

- Circular Financing 101 (business model versus external debt & equity),
- The 7 circular revenue models and why they are difficult to finance (service models, in particular, are difficult, or unprofitable at the top),
- → Why financing does not follow with a solid business case (it just depends on how you present your business case!),
- → The 6 steps that lead to a financeable circular company (price, asset, contract, customer portfolio, chain partners and financing needs),
- One technique with which you can organize your circular value chain and spread risks and returns (the CiSe model, in which collaboration is agreed and anchored in a multistakeholder revenue model),





CONTACT!

www.circularfinancelab.nl http://cise.network

Contact: Elisa Achterberg

Elisa.Achterberg@circularfinancelab.nl

Take the free quiz: https://circularfinancelab.outgrow.us/howcircularisyourbusiness



Exploring Financial Opportunities for your Circular Project



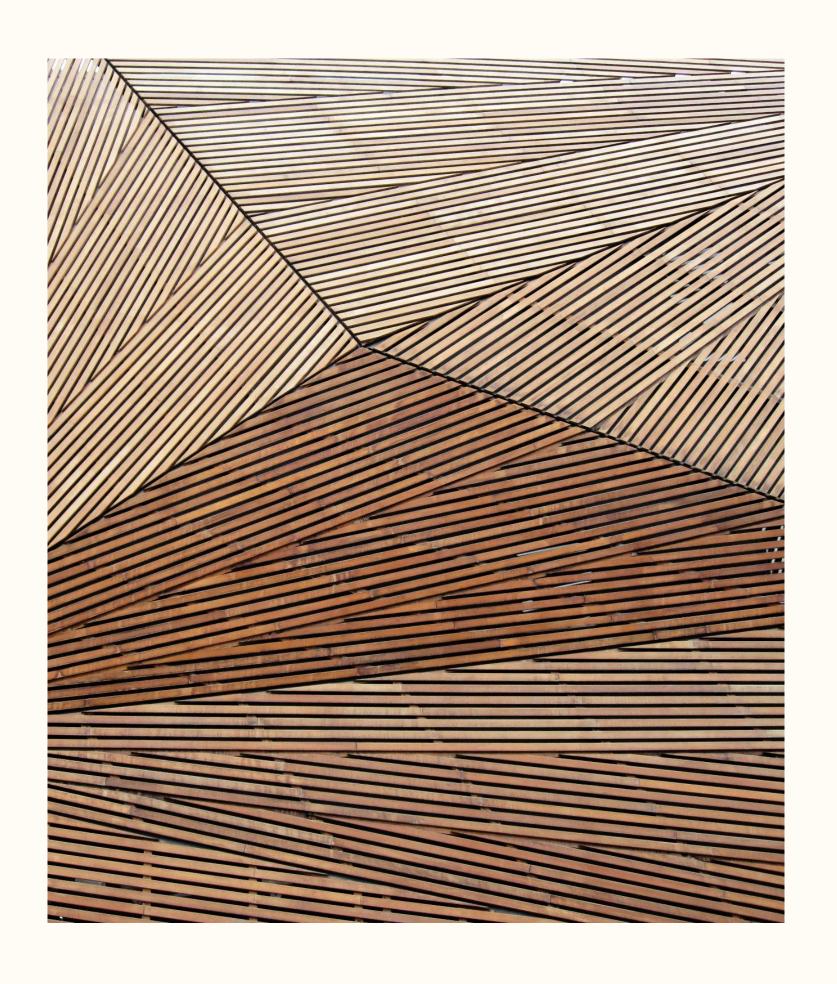
Zac Mitchell

Consultant

Sustainable Finance Metabolic







Circular Economy Finance

Case Study of the Circular Innovation Collective

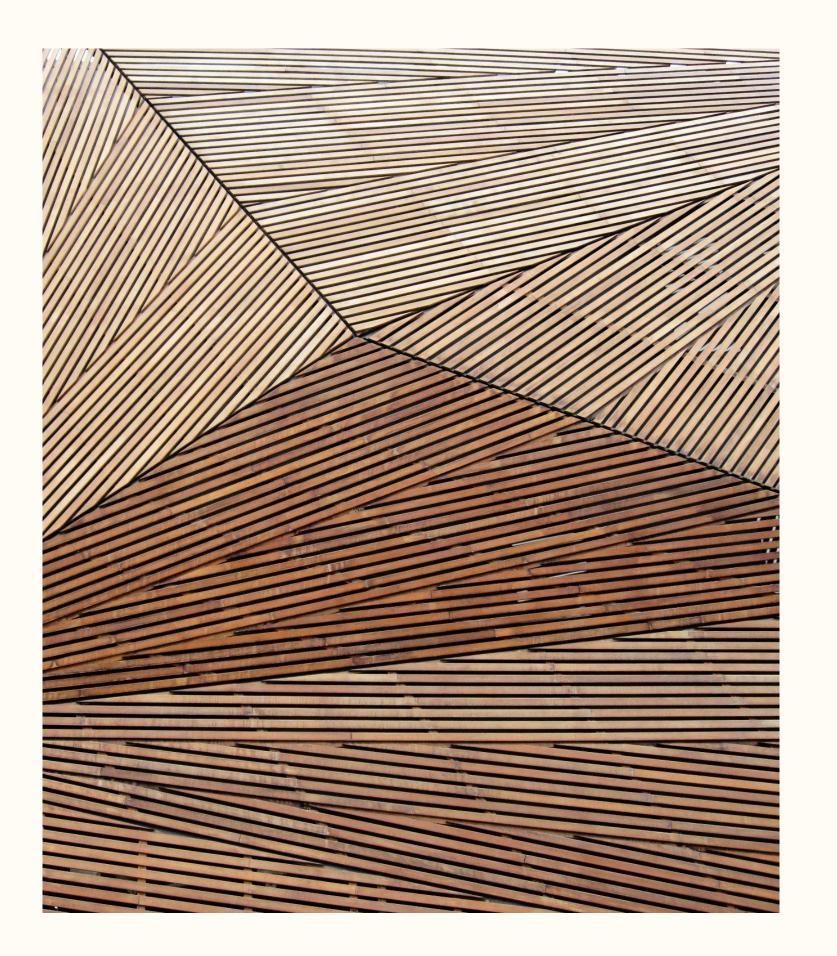
Zac Mitchell Sustainability Consultant – Finance Metabolic





Agenda

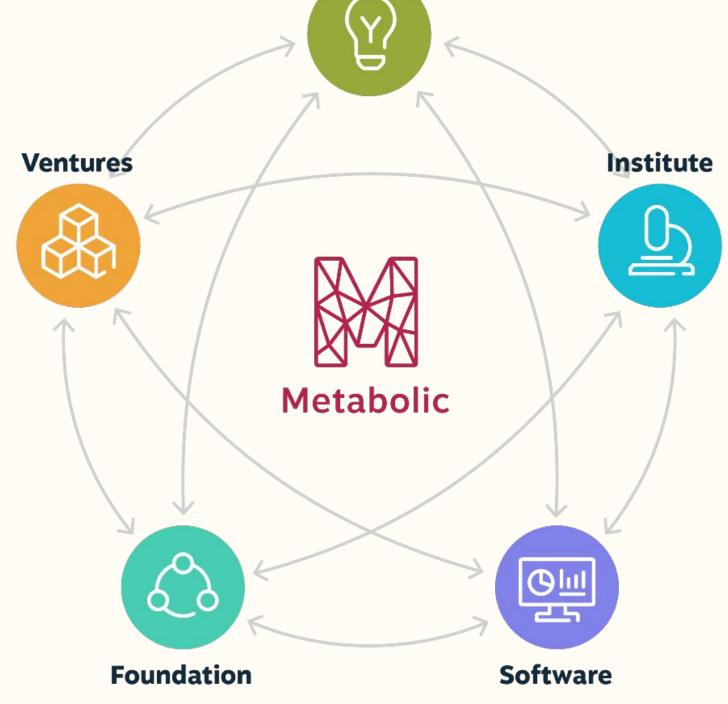
- 1. Metabolic
- 2. Circular Innovation Collective
- 3. Financing the Cohort of CIC Ventures



Metabolic is an ecosystem of organizations

Our mission is to transition the **global economy** to a fundamentally **sustainable state**.

We work with governments, businesses, NGOs, and academia to drive global systems change.



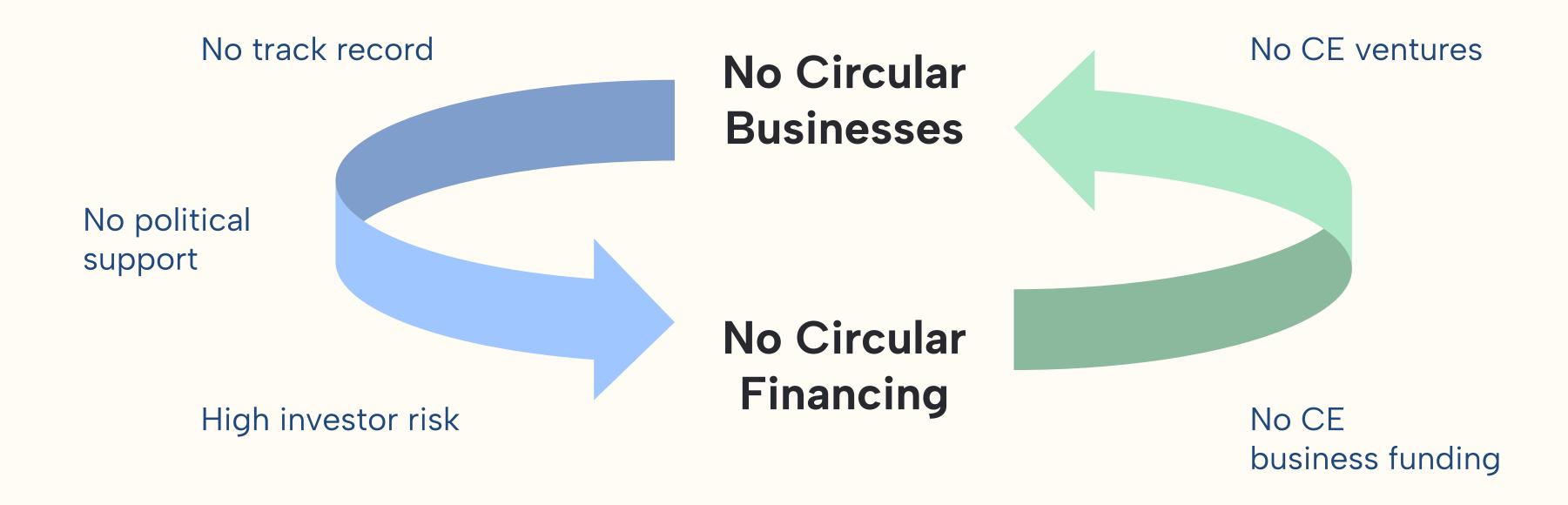
Consultancy



Circular Innovation Collective



Inhibiting Loop





The Circular Innovation Collective



Circular Innovation.

The Circular Innovation Collective creates blueprints for scaling circular ventures and creating circular value chains one place-based sector at a time.

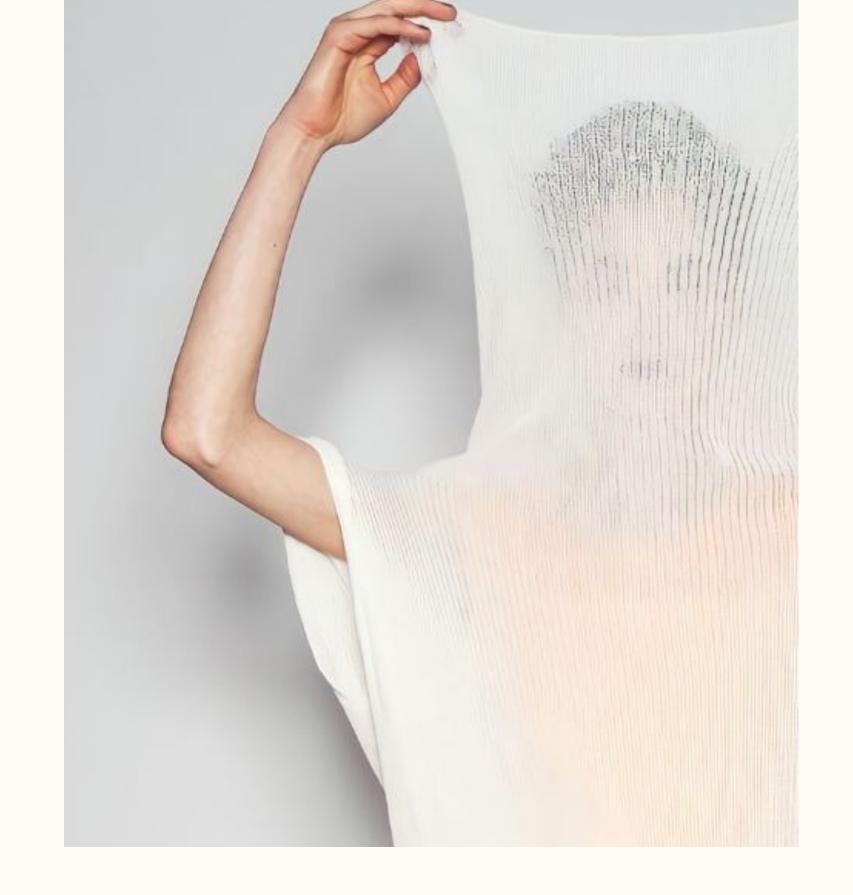
- **↗** Create a collaborative innovation ecosystem
- Unlock capital for circular businesses
- Design for replication and scale

Circular Textiles in Amsterdam

(Nov 23 - Nov 2024)

Pilot's Goals:

- Create a regenerative and circular textiles industry in Amsterdam
- Helping the municipality of Amsterdam achieve 50% circular textiles by 2030





Cohort of Ventur Atalyé



Made-to-measure and locally-produced fashion



Dutch made-to-order textiles



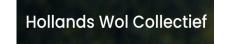
Sustainable corporate clothing



Used clothing pickup service



Textile craft workshops and classes



Netherlands-based wool processing



Making designer clothing from waste textiles



Clothing repair platform



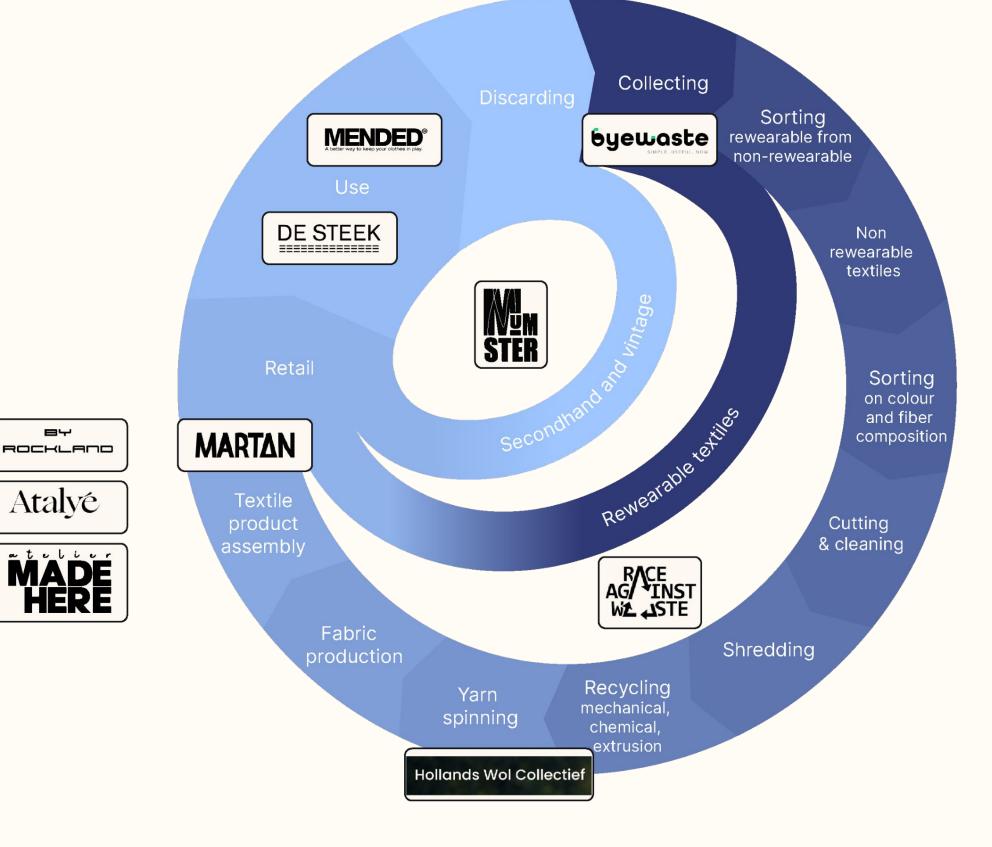
Conscious clothing campaign



Textile waste education



Filling CE Value Chain Gaps





Financing the CIC Ventures Cohort



Our Approach

STEP 1

STEP 2

STEP 3

STEP 4

Map the funder landscape

Articulate ventures' financing needs

Develop business and finance models

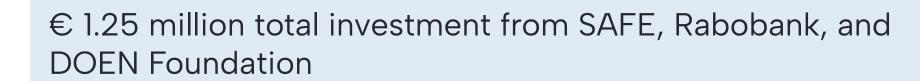
Facilitate interactions with investors



Funding Results

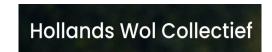


Undisclosed amount invested by Anthon Jurgens Fonds





€ 20k from local municipality



€ 100k from Stichting Doen



€ 200k from Semillia



€ 105k from SotecIn Factory, Wyesminds



Lessons Learned

1. Balancing ROI with Sustainable Objectives

- Long Investment Horizon
- Diversified Revenue Streams

2. Navigating Risks and Regulation

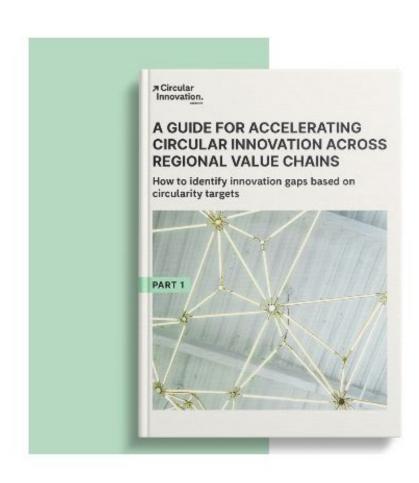
- Intricate supply chains
- Uncertain consumer readiness
- Variable regulatory environment

3. Value-chain focus creates collaboration

- Ventures need each other to thrive
- Takes a systems-wide investment approach
- Systemic Portfolio design over picking winners

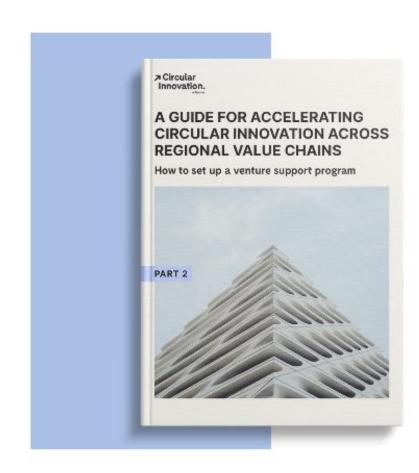


CIC Guides



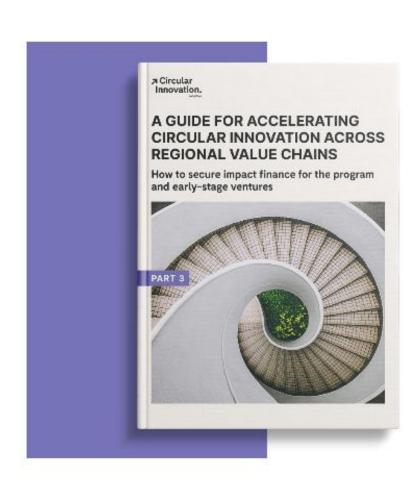
→ Part 01

How to Identify Innovation Gaps based on Circularity Targets



→ Part 02

How to set up a Venture Support Program



⊿ Part 03

How to secure Impact Finance for the Program and Early-stage

Circular Innovation.



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+31 203 69 09 77 marcomms@metabolic.nl www.metabolic.nl

Practical Tools from the Hoop Project





Jorge Rodrigues de Almeida

Founder and Managing Partner

RdA Climate Solutions



Practical tools from HOOP to unlock investments

Jorge Rodrigues de Almeida almeida@rda.pt



Independent advisory boutique specialised in climate change mitigation and adaptation strategies



We bridge project developers with leading investors



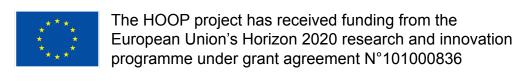
Financial gap



















The sustainable finance puzzle

Project development finance e.g. equity, soft loans, etc.

Long-term project finance e.g. debt

Build capacity in the demand side (end users)

Build capacity in the supply side (supply chain)

Build capacity in finance industry

Provide finance

Build capacity

Technical Assistance

Aggregate projects through procurement frameworks

Standardised documentation

Standardisation

Develop

Standardised systems, underwriting and risk management

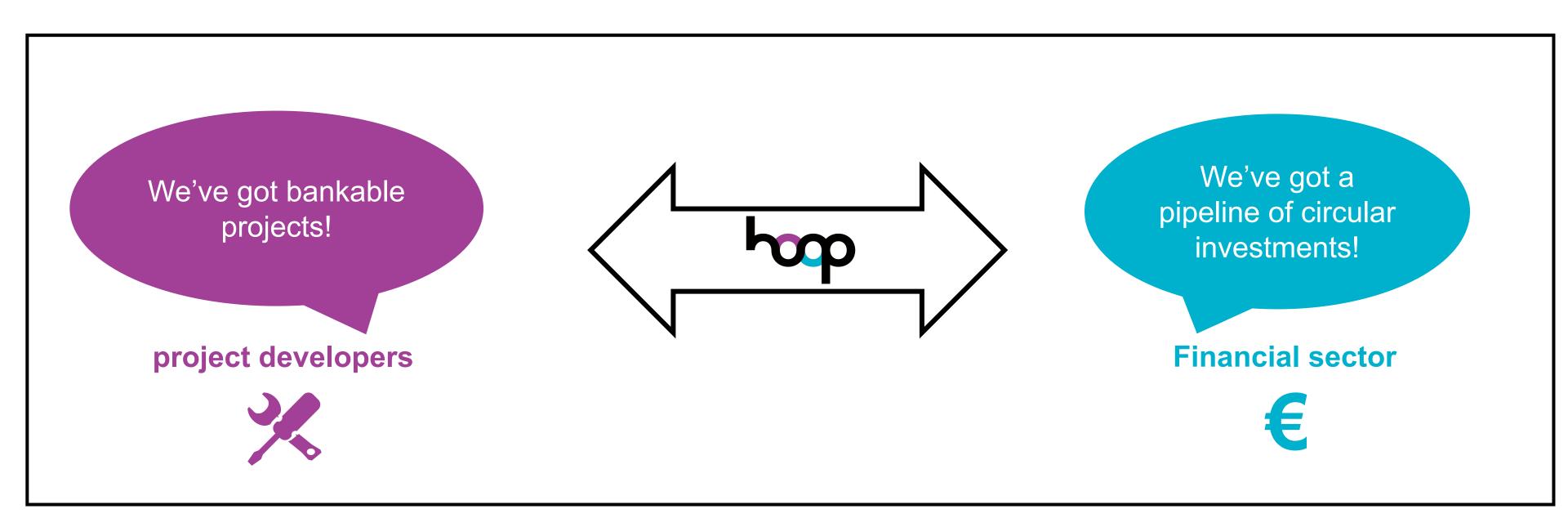




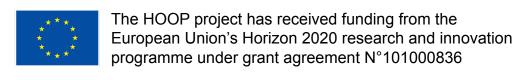




Financial gap







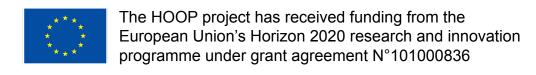


Circular Investor Board

A group of 20 European banks, financiers, investors, etc. as a sounding board for the development of tools for valuing and prioritising initiatives, projects and business plans.

Organisation	Website
Enerfip	www.enerfip.fr
European Circular Bioeconomy Fund	www.ecbf.vc
European Energy Efficiency Fund	www.eeef.lu
European Investment Bank	www.eib.org
FomentInvest SGPS	www.ecoambiente.pt
3xP	www.3xpglobal.eu
Grow Venture Partners	https://growventurepartners.com/
Horizon Flevoland	www.horizonflevoland.nl
LIOF	www.liof.nl
Polestar Capital	www.polestarcapital.nl
Portugal Ventures	www.portugalventures.pt
SDGx	www.sdgx.io
Ship2B Ventures	www.ship2bventures.com
Smart City Infrastructure Fund	www.smartcityinfrafund.com
Suma Capital	www.sumacapital.com
Pioneer Point Partners	www.pioneerpoint.com
Unconventional Ventures	www.unconventional.vc
Irish Bioeconomy Foundation	https://bioeconomyfoundation.com/
Invest-NL Business Development B.V.	www.invest-nl.nl
Archipelago Eco Investors	https://www.aei.finance







HOOP project: resources



Network

with municipalities and waste and wastewater management companies around Europe

Join the HOOP Network



Evaluate

the progress of your city or region towards biocircularity

Explore our evaluation tools



Learn

about state-of-the-art technologies, strategies and best practices

Browse our Virtual Academy



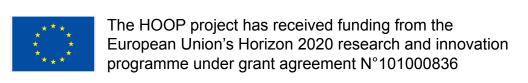
Matchmake

with project developers and investors to mobilise green financing

Try our Matchmaking tool

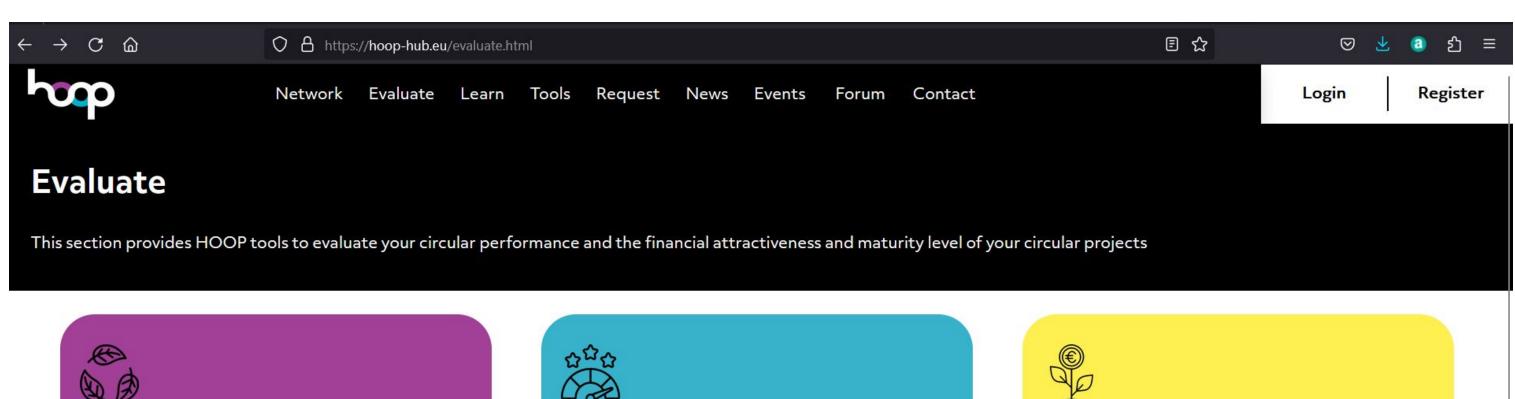
https://hoopproject.eu/



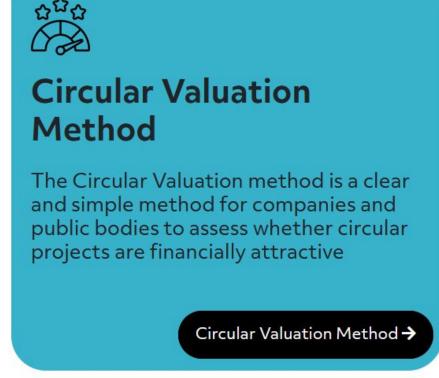




Tools for self-assessment of the Projects | HUB

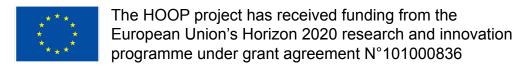










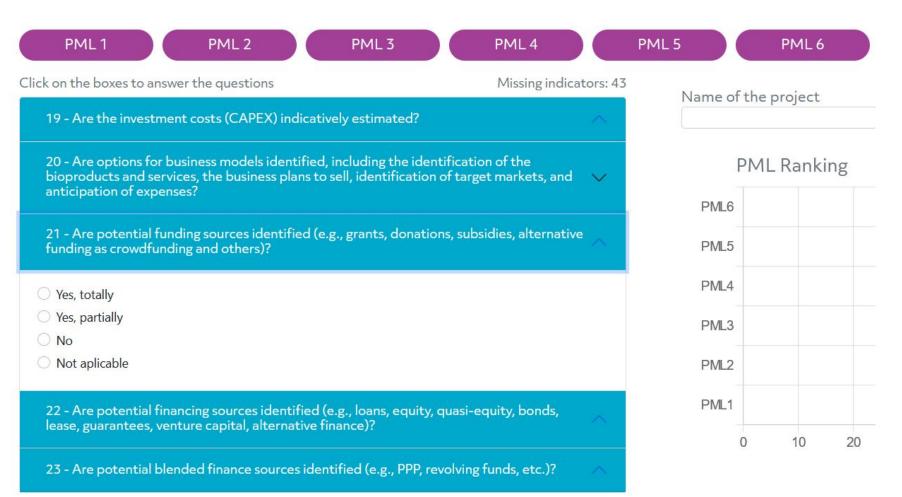


https://hoop-hub.eu/evaluate.html

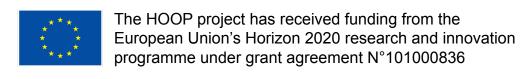


Project Maturity Level (PML)

The PML allows to evaluate if a project is investment-ready or needs development, contributing to improving the maturity and bankability





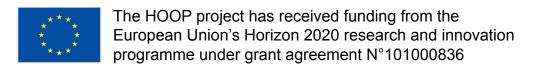




Project Maturity Level (PML)

- PML 1 Potential project identified (project or technology apparently suitable for intervention).
- PML 2 Project potential quantified (via audit, study, benchmarking, etc.).
- PML 3 Project investment estimated and suitable business models identified.
- PML 4 Technical project and business case developed.
- PML 5 Investment-Ready (business case and tender model confirmed).
- PML 6 Investment offer or tendering requirements created (ready to sign or launch the tender).

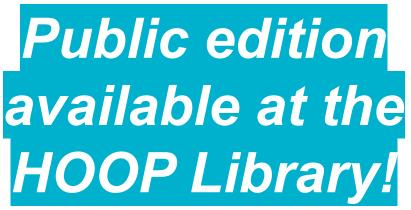




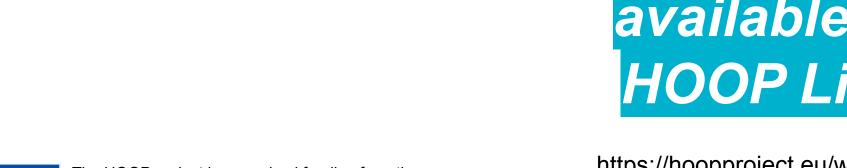


Due Diligence Standard Procedure

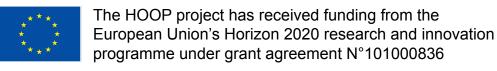
With the application of this due diligence (25 risk areas), a risk assessment and allocation are performed, impacts are identified, and the respective mitigation and risk management plan are defined.

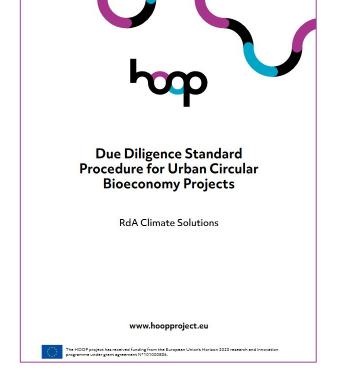


https://hoopproject.eu/wp-content/uploads/2 024/04/HOOP_D5_5_Due_Diligence_public vfinal.pdf





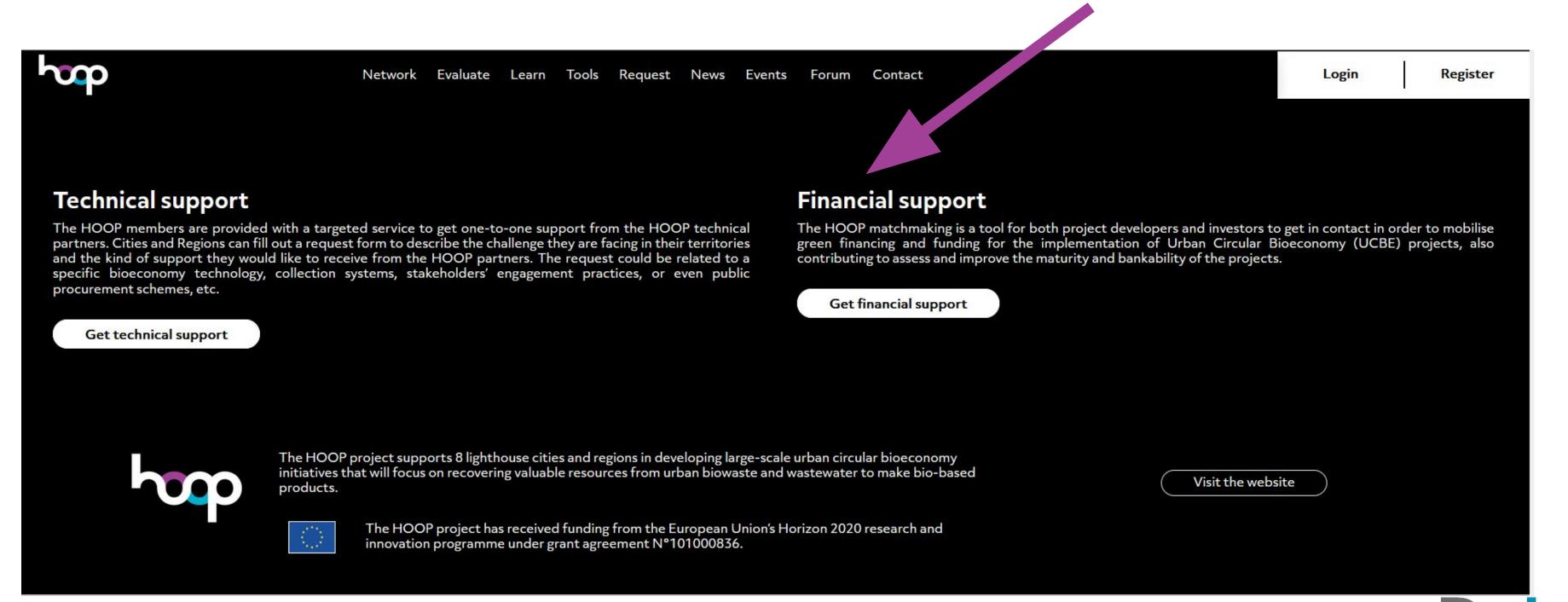






HOOP Hub support

https://hoop-hub.eu/call for projects.html









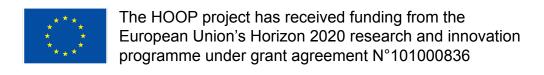
Other public HOOP tools

- ✓ State-of-the-art of technologies and processes
- Novel Circular Business Models
- Investment Package Manual (3 volumes)
- **✔** Bio-Circularity Label
- Circular Valuation Method

Join us on afternoon session "HOOP circular

valuation tools for enhancing project bankability"









Thank you

Jorge Rodrigues de Almeida almeida@rda.pt

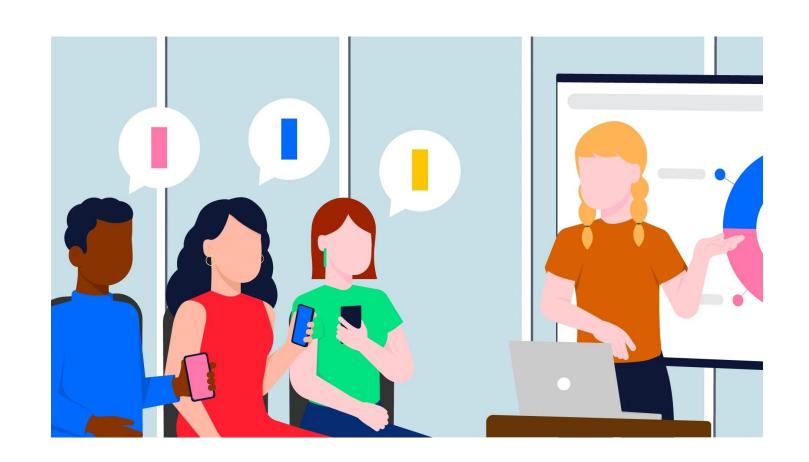


CIRCULAR INVESTMENT READINESS NETWORK

Q&A



Mentimeter poll results:



What are your main challenges to combat when looking for investments for your circular project/business?





Join at menti.com | use code 7817 7165



What are your main challenges to combat when looking for investments for your circular project/business?

26 responses

```
can't find early stage vc
      find investors
                          investor-ready presentati
     talk to politicians
                            reluctant public funds
                          business case and roi
knowing where to go
                                                      conscience
                    capital
                              regulatory
                                                value alignment
    find partners
                          funding
                 grants
                                                         payt
 immature proposal
                            feasibility
                                         fill grant applications
                 market recognition
   biowaste
                                               fundingdiversity
                       reluctant investors
                     long-term orientation
                 find the right investor
            traction and cash catch22
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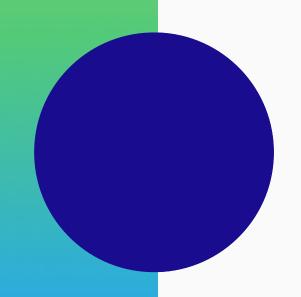




Success Stories



Chi Impact





Christin ter Braak-Forstinger

Founder, CEO Chi Impact







CIRCULAR INVESTMENT READINESS NETWORK

Q&A



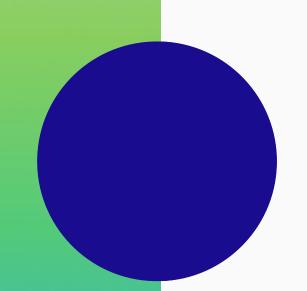
Closing and Next Steps

Did you join the CIRN network already?









Afternoon Session Join us at 13:00



Thank you!

Hope to see you all again next time.

